Huff, Gwen

From: Bob Kelly [Bkelly@swwc.com]

Sent: Tuesday, May 25, 2010 5:23 PM

To: Water Use Efficiency

Subject: Comments Re Methodology 8: Criteria for Compliance Year Adjustments

Attachments: Use Per Customer - SJH, WLM Res.xls; Standard Practice U-25 1968 Guide for Adj and Est

Operating Revenues of Water Utilities.pdf

This is a follow-up to the recent USC meeting on 5/18, DWR had requested comments on methodology 8 by not later than 6/1.

These comments relate to development of evapotranspiration/rainfall factors for purposes of converting "baseline period per capital water use" to "compliance daily per capital water use."

I suggest DWR consider the forecasting methodology mandated by the California Public Utilities Commission for its Class A water utilities. That methodology pertains to residential, multifamily and business customer classes.

The multiple regression calculation uses only two independent variables: temperature and rainfall. The methodology is described in the CPUC's Rate Case Plan Decision 07-05-062 issued 5/30/07, http://docs.cpuc.ca.gov/word_pdf/FINAL_DECISION/68502.doc. See Appendix A, page A-22, footnote 4. The footnote refers to CPUC Standard Practices No. U-2 and U-25. I have attached a copy of U-25. I will send U-2 and a supplement to U-25 in a subsequent e-mail because they are too large for your e-mail server to handle with this e-mail (this is my second try).

In the spirit of "a picture is worth a thousand words", I have attached the Excel spreadsheet supporting my company's (Suburban Water Systems) last general rate case filing. The calculations are prepared in conformity with this mandated CPUC methodology.

The CPUC forecasting methodology has plusses and minuses. The plus is that this approach uses only two independent variables, temperature and rainfall, and is therefore relatively easy to use without the need of outside consultants. The other plus is that the methodology is highly regimented thereby insuring comparable results by varying agencies. The main drawback, however, is the 120 months of historical data that is used. This long time frame cause the model to be very poor at incorporating recent major changes in water demand such as we are seeing now with the drought. In other words, this methodology tends to be very much a lagging indicator of future water use. This could be remedied by reducing the time period from 120 months to, say, 60 months, or even 36 months.

Give me a call if I can answer any questions about this, (626) 543-2590.

R. Randall

CULTROTULA FULLIO UTILITATE CCTTTESICE Utilities Division Lydraulie Branch

CULDE
FOR
ADJUSTING AND ESTEATING
OPERATING REVIEWES
OF
WATER UTILITIES

Standard Practice No. U-25

TABLE OF CONTENTS

Chart

Table

No.	No.	Title .	Page
		CHAPTER 1 - INTRODUCTION	No.
		CHAPTER 2 - PROCUREMENT AND EVALUATION	
	2-A	Water Use Table OF BASIC DATA	2-5
	-	CHAPTER 3 - CUSTOMERS AND GROWTH	J
		CHAPTER 4 - FLAT RATE SCHEDULES AND THEIR APPLICATION	
		CHAPTER 5 - NORMALIZATION OF METERED	
5A1,-2, 5B1,-2 5A3,5B3,5C1,-2 5D 5E 5F	5-A	The Graphical Method The Graphical Method Sales, Temperature and Precipitation Data Month by Month Method Month by Month Method Mamson Method	5-6* 5-6* 5-8 5-10* 5-10*
		CHAPTER 6 - ESTIMATING METERED	•
	6-A	SERVICE REVENUES Redistributed Condensed Water Use Table	6- 5
	7-A 7-B 7-C	CHAPTER 7 - RATE SPREAD Flat Rate Spread Minimum Charge - Rate Spread Service Charge - Rate Spread	7-4 7-6 7-8

* Follows page indicated.

MEMORANDUM

This guide has been prepared by engineers of the Hydraulic Branch under Utilities Division Work Order No. S-1695. Other staff engineers, as well as outside engineers, were consulted during its preparation, particularly with respect to climatological adjustments for vater usage.

CHAPTER 1

INTRODUCTION

A - PURPOSE

1. The purpose of this guide is to promote reasonable uniformity and reliability in the preparation of revenue estimates in connection with formal rate proceedings or informal investigations of earnings.

B - SCOPE

- 2. This guide sets forth suggested methods for adjusting and estimating the operating revenues of water utilities. Subjects covered include:
 - a. Procurement of data.
 - b. Evaluation of data and records.
 - c. Water use table, its terminology and application.
 - d. Weighting and estimates of customers and growth.
 - e. Flat rate schedules simplification, application and premises surveys.
 - f. Corrections and adjustments to normalize for current and foreseeable events.
 - Temperature and precipitation adjustments theory and application.
 - h. Computation of revenues for minimum and service charge type metered service schedules.
 - i. Rate spread and design.
- In using this guide, the engineer should bear in mind that application of a number of the described adjusting and estimating methods may not be practicable for studies of small water utilities because of the unavailability of reliable recorded data. The use of the more refined methods shown in this standard practice is unwarranted in such circumstances, but the general principles set forth would still be applicable.

1 - INTRODUCTION

4. The examples presented herein do not necessarily represent actual situations, but are merely for the development of illustrative calculations. The methods outlined in the examples may be subject to improvement or deviation, as circumstances warrant.

C - GENERAL CONSIDERATIONS

- The uniform system of accounts for water utilities provides that operating revenues be segregated by classes and types of customers. Class of customer refers to the principal use of water; e.g., commercial class relates to customers whose use depends upon residential or business activities, and industrial class represents customers using water for processing or manufacturing purposes. Type of customer refers to subdivision of water use within a class, as between metered or unmetered (flat rate) billing bases.
- Minimum charge meter rate schedules provide for a specified minimum charge for each billing period, depending upon the size of meter. This charge permits a certain volume of water to be used without additional cost. Consumption over this volume is billed at one or more quantity rates depending on the amount of water used and the form of the rate schedule.
- 7. Service charge meter rate schedules provide for a specified charge each billing period depending upon the size of meter. In contrast to the minimum charge type of schedule, however, no allowance for water use is included in the service charge. An additional charge is made for all water use on a volumetric basis. This type of rate schedule is becoming more common in California, particularly for some of the larger water utilities. Such a schedule usually contains only one or two quantity, or commodity, rates.

CHAPTER 2

PROCUREMENT AND EVALUATION OF BASIC DATA

A - EXAMINATION OF TARIFF SCHEDULES

- The first step in a revenue analysis for rate-making purposes is a critical examination and comparison of the presently effective rate schedules with the revised rate schedules proposed by the applicant. It is important to review carefully the contents of such schedules particularly with respect to pricing units and special conditions qualifying the application of such units. To a great extent, the basic data required will be determined by the type and complexity of the rate schedules.
- 2. When comparing the present with the proposed rate schedules, special attention should be given to tariff revisions which may require unusual treatment or the procurement of more detailed data than is customary. Examples of such revisions include:
 - a. Simplification of flat rate schedules by elimination or consolidation of certain rates.
 - b. Change from flat rate to meter rate billing.
 - c. Change in size or arrangement of rate blocks.
 - d. Change from minimum charge to service charge type meter rates.
 - e. Elimination of special rate zones.

B - PROCUREMENT OF DATA

- 3. Recorded data pertaining to revenues, metered water sales and number of customers are usually obtained from:
 - a. Annual reports filed with the Commission.
 - b. Monthly reports filed by utilities with annual operating revenues in excess of \$50,000.
 - c. Information supplied by the utility on its own initiative or in response to staff data requests.
 - d. Personal study of utility records by the staff accountant and/or engineer.

2 - PROCUREMENT AND EVALUATION OF BASIC DATA

- 4. For utilities with reliable records, especially the larger utilities, most of the required basic recorded data is either included in exhibits attached to the rate application or can be readily extracted from annual or monthly reports. The balance of the required basic data for such utilities is usually obtained through a data request. Consideration should be given to the types of records maintained by the utility under study in order that the data request be not unduly burdensome on the utility. The portion, relating to revenues, of a typical data request is included as Attachment A to this guide.
- 5. For utilities with inadequate records or unfamiliar with the requirements of the Commission, most of the required data will generally have to be extracted from the available records by the staff.

C - PREPARATION OF WATER USE TABLES

- Although it is customary to require the applicant in rate increase proceedings to furnish appropriate water use tables if metered service is provided, the preparation of such tables by the staff is sometimes necessary, expecially for the smaller utilities. Definitions of fundamental terms relating to water use tables follow:
 - a. A water use table is a statistical distribution table of periodic water bills and total consumption in each of several consumption or sales blocks. The number of consumption blocks included in the water use table is dependent on the present and proposed rate structures and on the water consumption pattern.
 - b. A consumption block is the quantity of water included between particular consumption levels, usually expressed as a rounded number of 100 cubic feet or 1,000-gallon units.
 - c. A rate block is a grouping of consumption blocks to which a single rate, charge or price applies. This rate or price is referred to as the quantity rate. The term commodity rate is also applied to the pricing unit but generally its use is limited to the service charge type rate schedule.

2 - PROCUREMENT AND EVALUATION OF BASIC DATA

- Most water utilities record meter readings for billing to the nearest 100 cubic feet, and a few still record readings to the nearest 1,000 gallons. For example, a reading of 560 cubic feet would be billed as 600 cubic feet, while a reading of 1,400 gallons would be billed as 1,000 gallons. As meters register cumulatively, the over- and under-roundings offset one another from one meter reading period to the next. The utility's practice in recording meter readings should be ascertained at the time of analyzing or preparing water use tables.
- Preparing a water use table is essentially a counting process. A tally is made of the number of bills falling within each consumption block, along with the related total consumption of water within the block. For example, if the billing records indicate that there were 229 monthly bills with a consumption of 1,000 cubic feet (10 Ccf consumption block) during a 12-month period, the total annual consumption represented by the 229 bills would be 2,290 hundred cubic feet. As a further example, if the billing records indicate 190 monthly bills registering a consumption of 1,900 cubic feet and 202 bills with a consumption of 2,000 cubic feet (19-20 Ccf consumption block) during a yearly period, the annual consumption for the 392 bills would be 7,650 Ccf (190 x 19 Ccf + 202 x 20 Ccf). Utilities that use a digital computer for billing purpose may submit tabulations typed by the computer in place of the conventional water use tables. As column headings are not shown and meter sizes are indicated by symbols on such sheets, this coding information must be obtained from the utility.
- 9. As an alternate approach, especially when the number of customers is large, the consumption varies within wide limits and the allowable working time is limited, a tally is made only of the number of bills falling in each consumption block and the related consumption within the block is calculated. For example, for the 392 bills in the 19-20 Ccf consumption block indicated above, the total consumption would be equal to the number of bills multiplied by the median consumption or 7,644 Ccf (392 x 19.5 Ccf).

2 - PROCUREMENT AND EVALUATION OF BASIC DATA

10. A sample water use table for a typical water utility is included as Table 2-A. The sample water use table represents the usage distribution for 12 consecutive months for all customers of the utility. The use of a shorter or nonconsecutive period of time or a lesser number of customers is not recommended, as the accuracy of the calculated revenues would be suspect if the samples selected were too small or biased.

D - EVALUATION OF RECORDED DATA

- ll. As will be shown later, it is necessary to consider more than one or two years of recorded revenues. Revenues are related not only to the number of customers served but also to the revenue per customer, which varies with the quantity of water sold to each customer. An exception would be flat rate service, where revenue per customer may remain fairly constant for several months or even years. Basically, recorded customer data should be available for a sufficient number of years to establish the rate of customer growth, which rate may then be evaluated as to its applicability in the future. Likewise, for sales to metered service customers, a representative period of recorded history must be analyzed to permit development of any trend in average usage per customer or, in the absence of an indicated trend, to provide a basis for determining the average level of sales or usage per customer.
- 12. When working with revenue data for several past years, it is necessary to ascertain whether or not the classes and types of customers served were shown in accounting records under descriptions substantially similar to those currently in use by the utility. If a relatively large difference in number of customers or volume of sales occurs within a described class or type of customer between two successive years, for example, and the annual totals for all classes for both years are nearly equal, it is likely that the utility had effected an accounting reclassification. If it is determined that an accounting change was involved, it is then appropriate to make adjustments to prior years' customer averages and related revenue-determining elements to provide a uniform basis of analysis.

Alpha Water Company

TABLE 2-A

WATER USE TABLE

: Consumption		tomer Bi		3	Consumption	
: Block	: :0	umulativ				
:(100 Cu.Ft.)	:Number:	Number	: Per Cent	:100 Cu.Ft.	:100 Cu.Ft.:	Per Cent :
	: :C	umulativ	e:Cumulative		Consumption :Cumulative: :100 Cu.Ft.: 0 54 244 517 953 1,488 2,358 3,492 4,692 5,790 8,080 12,290 17,159 22,698 28,579 36,229 52,844 68,711 81,952 96,085	Cumulative:
41-45 46-50 51-60 61-75 76-100 101-150 151-200 201-300 301-400 401-500 501-750 Over 750	318 277 526 613 623 - 240 44 16 14 147 3	5,631 5,908 6,434 7,047 7,670 7,910 7,954 7,970 7,984 8,131 8,135	69.22 72.62 79.09 86.63 94.28 97.78 97.97 98.14 99.95 99.99 100.00	13,487 13,209 30,885 44,634 57,894 30,404 7,981 4,290 5,351 63,237 1,800 965	109,572 122,781 153,666 198,300 256,194 286,598 294,579 298,869 304,220 367,457 369,257 370,222	29.60 33.16 41.51 53.56 69.20 77.41 79.57 80.73 82.17 99.25 99.74 100.00

^{*} To be indicated whether monthly or bimonthly.

CHAPTER 3 4-14

CUSTOMERS AND GROWTH

-A - AVERAGE-CUSTOMERS

- 1. The number of customers of a water utility is usually tallied as the total number of active service connections, excluding fire protection service.
- 2. Estimates regarding customers are generally related to average customers rather than end-of-year customers as is generally presented in the annual reports. For the smaller utilities, especially those with inadequate records, the average number of customers for any year is determined simply as a beginning-of-year and end-of-year arithmetical average.
- 3. For the larger utilities with reasonable records, a monthly average number of customers is generally used to obtain a more realistic indication of the customer distribution throughout the year. If the utility's records provide customer data as end-of-month customers, then the monthly average is calculated as one-twelfth of the total of: the 12 monthly reported figures of the present year plus one-half of the preceding December figure less one-half of the present December figure.

B - ADJUSTMENTS .

- In order to make reasonable forecasts of customer growth, past records of average customers must be placed on a comparable basis by considering the following adjustments, if appropriate.
- 5. The adoption of the present uniform system of accounts on January 1, 1955, resulted in the reclassification of large numbers of customers by the utilities. The records of a utility should be carefully scrutinized so that this reclassification and any other reclassification of customers can be properly adjusted and accounted for.
- Another important adjustment to consider would be unusual changes in the number of customers. Unusual increases in customers could result from the purchase by the utility of a system or portion of a system from another water purveyor or by special subdivision development. Unusual

3 - CUSTOMERS AND GROWTH

decreases in customers are generally related to transfer by the utility of a portion of its system to another water purveyor, or abandonment of service in a portion of the system due to freeway relocation, or area redevelopment.

7. The final adjustment would involve the changing characteristics within an area. Examples of this type of adjustment include decreasing provision for flat rate service, especially in connection with a progressive metering program in a water-short area, transformation from a rural (agricultural) area into a residential community, and conversion of residential areas into commercial or industrial centers.

C - CUSTOMER ESTIMATES

- 8. After adjustment of the recorded data as discussed above and as otherwise appropriate, the number of average customers, by class and type, are plotted graphically. Projection of the trend line indicated by the adjusted data by extrapolation is generally sufficient to forecast reasonable estimates of average customers for the test years. Other statistical or analytical methods may be used to extend the trend line into the future, but such refinement is rarely warranted for water utilities.
- 9. In certain instances and for certain classes of customers, typically commercial or residential metered service customers, the annual growth could be plotted rather than average customers, and projections into the future would be as discussed in the preceding paragraph.

D - IMPORTANT CONSIDERATIONS

10. It is important to remember that future estimates based on a projection of the trend line describe conditions on an average basis for a series of years and are not attempts to predict the actual number of customers that may prevail in any particular future year. Although it is true that reasonable estimates will appear as the trend line of future numbers of recorded average customers, it is highly improbable that the forecast will coincide exactly with actual number of customers for any particular year.

CHAPTER 4

FLAT RATE SCHEDULES AND THEIR APPLICATION

A - ANTIQUATED FLAT RATE SCHEDULES

1. The following schedule of rates is an example of a cumbersome and obsolescent flat rate schedule. Such schedules are gradually being simplified through the mutual efforts of the Commission's staff and the utilities concerned. A recommended type of flat rate schedule is presented later in this chapter.

RATES

	Per	Service Connection Per Month
1.	For each single-family residence of five rooms or less, exclusive of bath or toilet facilities and irrigated areas	\$ 1.50
	* .	
	a. In addition, for each room in excess of five	.15
	b. In addition, for each flush toilet, bathtub or shower	.25
	c. In addition, for all irrigation or sprinkling of lawns or gardens, per 100 square feet	.03
2.	For restaurants and cafes, per unit of	,
	seating capacity	.12
•	- minimum charge	3.00
3.	For barber shops, one chair	2.00
	a. In addition, for each additional chair	.75
Part of	For soda fountains, soft drink places, and ice cream or lunch parlors either alone or in connection with other business	2.00 to 5.00
		•
5.	For bakeries, butcher shops and retail markets	2.25
6.	For ordinary stores and shops not otherwise listed, according to use of water*	1.00 to
7.	In addition, for each toilet or bathtub in above business establishments	•35

^{*} Underlined herein for emphasis.

2. It should be obvious that the flat rate schedule shown under paragraph I would be difficult to administer properly in that constant field surveillance is required and would be controversial in that certain rates are subject to negotiation and discrimination. Therefore, when utilities with such flat rate schedules come before the Commission for rate relief, the staff should make a recommendation that a simplified form of rate schedule be adopted.

B - SIMPLIFIED FLAT RATE SCHEDULES

3. It is staff policy generally to recommend that utilities be permitted to offer flat rate service only to residential customers in areas with an ample water supply and a history of such service or for competitive reasons, or in areas of minimal consumption such as resort systems. It should be kept in mind that flat rate schedules are inherently discriminatory due to variations in water use by apparently similar households. An example of a simplified flat rate schedule follows:

R	Ą٢	坚	S

·	Per Service Connection Per Month
For a single-family residential unit, including premises not exceeding 7,500 sq. ft. in area	\$3.00
a. For each additional single-family residential unit on the same premises a served from the same service connection	
b. For each 100 sq. ft. of premises in excess of 7,500 sq. ft	

The schedule shown above is particularly applicable when the majority of the lots are of approximately the same size (7,500 sq. ft.) and there are few lots considerably smaller than 7,500 sq. ft. in area. It should be obvious that the design of such a schedule requires a careful analysis of the premises served.

C - PREMISES SURVEYS AND REVENUE COMPUTATIONS)

- 5. It is apparent that any computation of revenues requires that the number of pricing units of each type be known. In order to determine such number and to verify the proper application of rates by the utility, each customer's premises must be surveyed and tallied by type. As even well-run utilities fall behind in keeping up with the installation by customers of additional equipment, especially air conditioners and changes in irrigated area, it is imperative that the premises survey be of recent date, usually the last calendar year or later fiscal period. In general, the premises survey should be obtained from the utility by data request and should be spot-checked by the staff. A complete survey by the staff should be made only under unusual circumstances.
- Application of the schedule of rates shown in paragraph 3 requires a count of residential flat rate customers with premises not exceeding 7,500 square feet in area, of premises with more than one residential unit and the number of such units, and of the number and sizes of premises in excess of 7,500 square feet.
- On those relatively few occasions where it is necessary for 7. the staff engineer to make a premises survey, the first step is to obtain maps of the entire service area from the county recorder or from the utility and to ascertain locations and dimensions of the lots of flat rate service customers. The areas of the lots can be computed, measured with a planimeter or estimated by superimposing precut rectangular templates of graduated sizes. A field inspection of such lots or review of the utility's records will then provide the necessary data as to multiple residences. It is not usually necessary to count items related to nonresidential usage, such as is included in the antiquated flat rate service schedule shown in paragraph 1, since a recommendation would normally be made by the staff requiring metering of all commercial and business establishments and customers with service connections larger than one inch. Lots 25,000 sq. ft. in area and larger should usually have a service connection larger than one inch and in any event, service to customers having premises of such size should be metered.

8. The computation of revenues based on the rate schedule shown in paragraph 3 is demonstrated in the following sample calculation:

Item	:Avg. No.: :of Units: (1)	Monthly Rate (2)	: Annual : : Revenues : (3)=(1)x(2)x12
Single Dwelling Additional Dwelling on Same Premises Additional Area of Premises (100 sq.	78 17 ft.)324	\$3.00 2.00 .03	\$2,808 408 <u>117</u>
Total Round and Use			3,333 3,330

9. In water systems with a comparatively wide disparity of lot sizes, the flat rate service schedule can be designed with rates set in steps dependent on lot sizes. A sample calculation for such a schedule is set forth in the following tabulation:

\$:Avg. No.:	Monthly	: Annual :
•	Ttem	of Units:	Rate	: Revenues :
		(1)	(2)	(3)=(1)x(2)x12
10,001 sq. ft. 16,001 sq. ft.	or less to 10,000 sq. ft. to 16,000 sq. ft. to 25,000 sq. ft. Dwelling on Same Pre	933 4,790 1,100 400 mises 14	\$3.05 4.05 5.00 6.35 2.50	\$ 34,150 232,790 66,000 30,480 420 363,840

D - OTHER UNMETERED SERVICE

- 10. Other unmetered service revenues are generally derived from private fire protection service, public fire hydrant service, rents and other miscellaneous service.
- In common with other types of flat rate service, revenues for fire protection service can be determined as the product of the average number of pricing units and the annual rate per pricing unit. However, very little refinement in making such estimates is generally warranted as revenues from fire protection service usually constitute only a small portion of the total revenues. A sample computation for estimating both private fire protection service and public fire hydrant revenues is set forth in the following tabulation:

Fire Protection Revenues Present Rates

2 s									
Line:	Item	# 0 0	Source	8	1967 Adj.		1968 Est.		1969
(10) Pri	vate Fire Protection			······································	24			*	Est.
(12) Avg (\$. Revenue/Cust./Yr. 213 ÷ 24) x 12 =			\$1			25 106.50		-26
(14) Rev	enue from Pr. Fire					Ф.	1.00.50	\$1	06.50
	tection ound and Use	Line	(10)x(12)	2,5		2,6 2,6	662 660	2,7	
Pub]	Lic Fire Hydrants o date, \$434.50/Mo. for	- 404	hvdrants				,	-2.	•
(20) Avg.	Revenues/Hydr./Yr. 34.50 ÷ 404)x 12 =			A.			٠		
_	No. of Hydrants			_	12.90	\$	12.90	\$	12.90
		. /	001 /		. 388		404		420
Ro	und and Use	ine (50)*(55)		,005 ,010		,212 ,210		418 420

Revenues from rents and other miscellaneous flat rate service are generally based on the average revenues of a past representative period, usually 3 to 5 years. As with fire protection service, revenues from these items are comparatively small and very little refinement in making such estimates can be justified.

CHAPTER 5

NORMALIZATION OF METERED SALES

A - CLIMATOLOGICAL ADJUSTMENT

- 1. Sales to metered service customers are customarily adjusted for rate-making purposes in order that estimates of usage predicated for the test years reasonably reflect normal conditions. Sales to commercial (residential and business) and public authority customers are adjusted to normalize the effects of unpredictable climatological fluctuations, while sales to industrial and other customers are adjusted to eliminate other unusual abnormalities.
- 2. The preferred method of determining average annual metered consumption is to divide total yearly sales by weighted average customers. Past experience has indicated a persistent upward trend in average commercial usage ranging from 1 to 4 Ccf per customer per year in most areas. The reasons for this trend include constantly improving living standards, larger home sites, and urbanization of suburban areas, including the construction of multi-unit residences or apartments which has the effect of increasing average meter size.
- 3. Climatic conditions which may affect the consumption of water by commercial customers include temperature, rainfall, evaporation, fog, dust, wind, humidity and clouds. However, except for rainfall and temperature data, very little other climatological information is available or adaptable and it is therefore impractical to analyze the effects of other climatological conditions on consumption. There are a few weather stations which record evaporation data; so for these areas, the effect of net evaporation (evaporation less rainfall) on sales may be considered.
- Annual factors that may be used when considering the effect of temperature on consumption include: average temperature, average maximum temperature and degree-days 90°F or over. The actual factor selected for a particular study will depend on the data available and the area being studied. For most applications involving water utilities, the use of average temperature will facilitate the study and provide reasonable results. In the southern and desert areas in California, however, where the temperature is consistently high in summer, degree-days 90°F or over may be more significant than average temperature. Degree-days here represent the total of the number of degrees on each day that the maximum daily temperature exceeds 89 degrees.

5-1

- Total rainfall, total rainfall adjusted for excess rainfall in any month, number of days of rain, and weighted number of days of rain are factors that may be used to analyze the effect of rainfall on consumption. However, the use of factors that rigorously adjust for rainfall frequency is rarely warranted nor are they readily available, and reasonable correlation can usually be obtained using total rainfall adjusted for some maximum rainfall in any month. A maximum effective rainfall of 4 inches per month is a good empirical figure to use in California.
- Because meters are read periodically, usually monthly or bimonthly, there is a disparity between the time of actual consumption and the time that the consumption is recorded. This disparity must be adjusted for and the times correlated to get meaningful normalized results from the climatological data. For example, take the case of a utility which reads meters throughout a monthly cycle and which bills monthly by billing rounds. In this case, the time of recording the consumption lags the time representing the midpoint of actual consumption by approximately one-half month.
- 7. A sample calculation for shifting average annual temperature by one-half month to coincide with consumption is shown below:

								*	
-		9		: Prior I	Dec.:		<u>ه</u>	Adjust	
•		: Avg	. Temp.	: Less	*		4	Avg. An	nual :
4	Year	:Annual:	December	:Current	Dec.: A	<u>Adjustment</u>	: :	Temp.	· ************************************
-	·	(1)	(2)	(3)	(1	+)=(3) + 2	24	(5)=(1)	+ (4)
	1958 1959 1960 1961	60.8 61.4 58.5	49.0 43.9 44.0 46.3	5.1 (11 (2.3))	0.2 (<u>1</u>)		61.0 61.4 58.4	* *
				(Red	Figure)	•			

8. The following tabulation shows a typical calculation for placing total rainfall adjusted for a maximum rainfall of four inches per month in proper time correlation with consumption for a utility with monthly billing and continuous meter reading:

;		¢	Rainfall	. Adjusted to	: Prior	Dec. :		Adjusted	4
•	4 2	Recorded:	Monthly	Maximum of 1	⊦": Less	9	*	Annual	2
5	Year:	Rainfall:	Annual	: December	:Current	Dec.:	Adjustment:	Rainfall_	
-	***************************************	<u>, (1)</u>	(2)	{3)	(4)		$(5)=(4) \div 2$	(6)=(2) + (5)
•		24.12 22.72 11.12	16.32 18.64 10.48	0.42 4.00 4.00 1.64	(<u>3.58</u>) 2.36		$(\frac{1.79}{1.18})$	14.53 18.64 11.66	
				(Red	Figure)				

5 - NORMALIZATION OF METERED SALES

- 9. In the two examples above, the climatological data were shifted rather than the consumption data. This might appear to be the less logical approach; however, it achieves the necessary time correlation between consumption data and climatological conditions with considerably more accuracy than shifting the consumption, as the effect of certain weather conditions, rainfall particularly, can be carried through to subsequent months.
- 10. The formula used in the preceding two tabulations for continuous meter reading and monthly billing can be stated as 1/2 Prior December plus January through November of Current Year plus 1/2 Current December. For bimonthly billing and reading of meters throughout the two months, the corresponding formula for placing consumption and climatological conditions in phase is 1/4 Prior November plus 3/4 Prior December plus January through October of Current Year plus 3/4 Current November plus 1/4 Current December.
- 11. The methods that have been used to normalize consumption for the effects of temperature and precipitation are: the graphical method, month-by-month method, and the Mamson method. These are discussed below:

The Graphical Method

12. The Graphical Method is a rapid and effective means for normalizing sales when at least eight years of reliable data are available. This method assumes that consumption is a dependent variable and a function of time, temperature and precipitation (independent variables) and that by successive graphic approximations, the multiple correlation of consumption with the independent variables can be determined. The graphical method is also referred to as the "Bean Method" or "Modified Bean Method". A more detailed discussion of this method is presented in "Methods of Correlation and Regression Analysis" by Mordecai Ezekiel and Karl A. Fox, published in 1959 by John Wiley & Sons, Inc.

of the use of the graphical method which follows. It is assumed that the climatological data have been correlated in time with consumption and that rainfall, including its long term mean, has been adjusted to reflect a maximum monthly rainfall of 4 inches. The U.S. Weather Bureau published long-term (30-year) mean temperature and rainfall data are normally used. The weather bureau establishes new norms each decade, the next 30-year period to be 1941-1970.

* *	Annual Avg.	. Adjus	sted
Year :	Sales Ccf.	: Avg. Temp.	: Rainfall
х ⁵	X ₁	Х ₃	$X^{j^{\dagger}}$
1956	115	59.0	11.6
1957	109	59.0	15.6
1958	119	60.6	18.8
1959	136	61.6	13.4
1960	139	61.0	12.6
1961		60.2	11.0
1962	125	59.3	10.4
1963	119	59.5	22.2

United States Weather Bureau

Long Term Mean (1931-1960) 59.7 13.8

In the first step of the graphical method, average annual consumption (X_1) is plotted against time (X_2) as shown on Chart 5A2. Points with similar weather characteristics are connected with light, dashed lines as shown on Chart 5Al to determine the general shape and location of first approximate regression Line F_1 . Although, in an actual study this would all be done on one chart, the additional chart (5Al) has been prepared to avoid excessive clutter and to present details clearly. Line F, should be conservatively sloped, as a first approximation. The second step is to prepare the scales on Chart 5B2: 15. deviations in average consumption versus average temperature. It should be noted that the year corresponding with the average adjusted temperature is identified. The third step is to transfer the vertical deviations from regression line F_1 on Chart 5A2 as vertical deviations from the zero ordinate on Chart 5B2. For example, for the year 1960, the vertical deviation A from line F on Chart 5A2 is transferred to

5 - NORMALIZATION OF METERED SALES

Chart 5B2 by plotting it from zero ordinate at an average temperature of 61.0° F. Points with similar rainfall characteristics are connected with light, dashed lines as shown on Chart 5Bl in order to determine the shape and location of regression line T_{1} . Although T_{1} appears to have the same shape as F_{1} , this is coincidental as it is a separate plot. As outlined in the previous paragraph, in actual practice only one chart would be used for this step and T_{1} generally should be conservatively sloped, as a first approximation.

- The vertical deviations from the regression line T_1 on Chart 5B2 16. are transferred to Chart 5Cl and scaled from zero ordinate versus precipitation for the corresponding years. For example, for the year 1963, the vertical deviation B from line T_l on Chart 5B2 is transferred to Chart 5C1 and plotted from zero ordinate at a rainfall of 22.2 inches. The preliminary step of connecting points with like climatological conditions is no longer needed as the points have presumably been adjusted, even if not finally, for variations in time and temperature. After the points have been transferred, a regression line P is plotted. It can be seen that the year 1962 does not fall into the pattern and should be given little weight and that a curve fits these particular points better than a straight line. The next step is to transfer the vertical deviations from line P_l on Chart 5Cl to Chart 5A2 by plotting vertical deviations from line F1. In order to avoid clutter, the latter chart has been reproduced as Chart 5A3 and the points of this second plot are designated on Chart 5A3 by small squares. For example, for the year 1960, the vertical deviation C has been transferred from Chart 5Cl to Chart 5A3. The second approximate line of best fit, regression line F2 is then drawn. In like manner, vertical deviations from line F are transferred to Chart 5B2 (reproduced as Chart 5B3 for clarity) from line T_l and the location of revised regression line T_2 is determined. Similarly, deviations from T_2 are transferred to Chart 501 (shown as Chart 502) and regression line P2 is drawn.
 - back to Chart 5A3. This step is not shown on the accompanying charts as these points varied only slightly from the second plot points, so that the analysis can be considered complete. In an actual study, it may be necessary to transfer the points between charts several more times before satisfactory multiple correlation is obtained. Such correlation can be

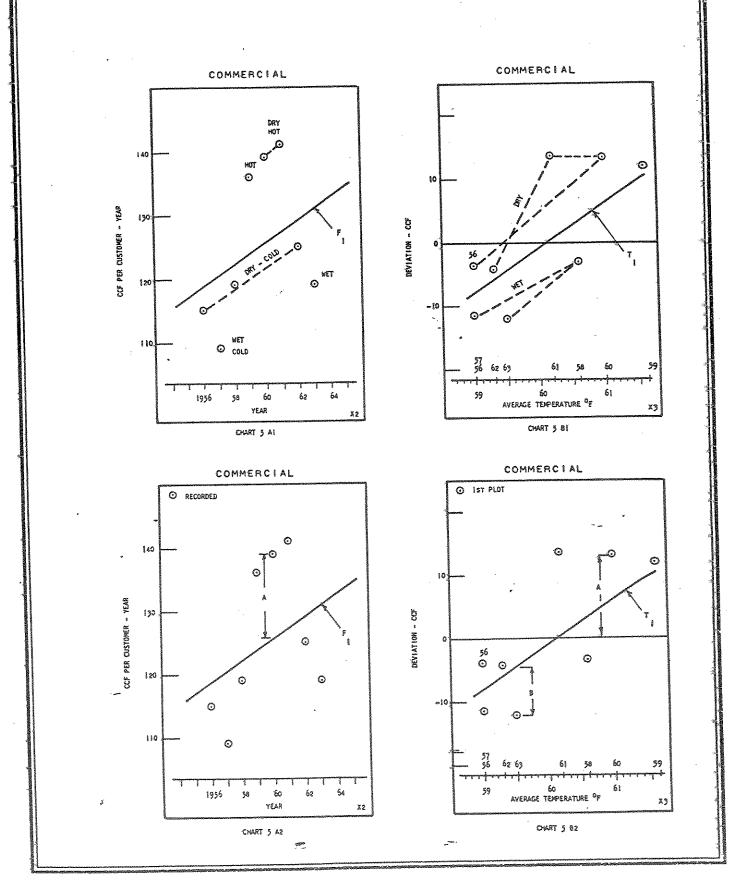
5 - NORMALIZATION OF METERED SALES

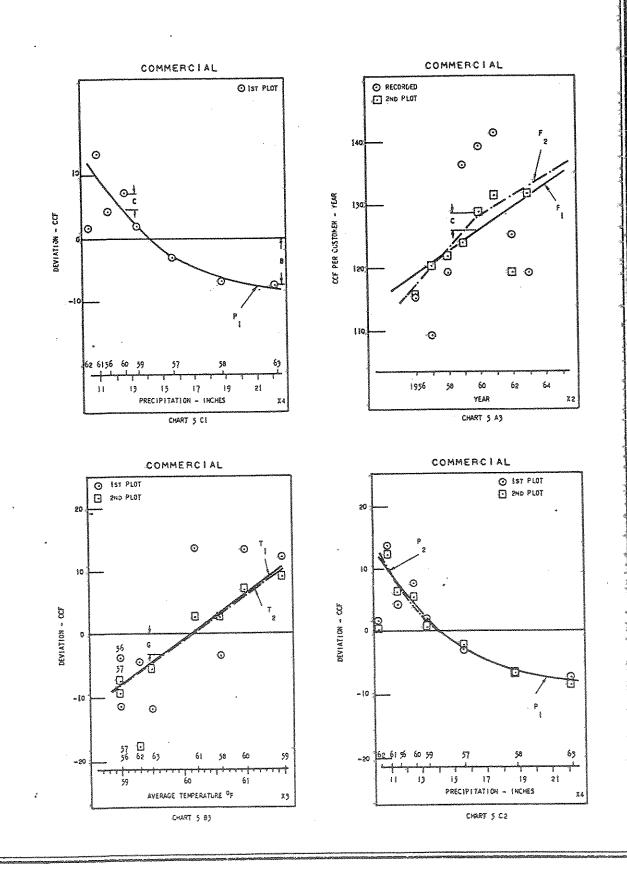
considered to be effected when the points converge to a definite line, curve or pattern on all three charts and further transfers do not increase this convergence. Usually at least two trials are required to obtain reasonable and verified correlation. The use of straight lines is best whenever the data do not clearly and conclusively define curves.

19. The final regression lines F_2 , T_2 , and P_2 represent respectively the effects of time, temperature and rainfall on consumption and can be used to project future normal consumption estimates. A sample calculation of consumption estimates for test years 1964 and 1965 for a normal average temperature of 59.7° F and adjusted rainfall of 13.8 inches is shown in the following tabulation:

: Item	: Source	:1964 Est	.:1965 Est.:
Consumption Trend	Chart 5A3	134.0	135.5
Temperature Adj.	G on Chart 5B3	(3.3)	$(\overline{3}\overline{3})$
Rainfall Adj.	Chart 5C2	7	.7
Adjusted Consumption	n	131.4	132.9
USE		131	133
	(Red Figure)		

20. The graphical adjustments described in Paragraph 19 can be avoided, and at the same time a normal consumption regression line covering the past years can be developed. After placing temperature (X_3) and rainfall (X_{l_1}) data and their respective lines or curves on Charts 5B2 and 5Cl, also locate the intersection of the long-term means and each zero ordinate. Line T_1 , then could be relocated by a parallel movement, without altering the results of the method, until it passes through the point of intersection of the long-term mean and zero ordinate. In a like manner, Line P_1 is relocated. (This points up a good reason to use a straight line for first regression lines.) When the results from these adjustments are carried back to the original consumption Line F_1 , a so-called normal line is developed directly, without need of the further temperature and rainfall adjustments described in Paragraph 19.





21. Two other techniques that should prove helpful are: (a) make horizontal scales longer than vertical scales; and (b) do a second separate study, reversing the order of temperature and rainfall regression charting, to confirm the first study. Any small difference in the answers may then be averaged.

Month-by-Month Method

- 22. This method can be used when monthly data are available for a period of three or four years. In this method, the consumption for each month of the year is normalized on a judgment basis after reviewing temperature and rainfall data with recorded consumption data and comparing the climatological data with the long-term means.
- 23. The data to be used in a sample study of this method are presented in Table 5-A. It should be noted that the calculations shown in the table include the placing of climatological conditions in proper time correlation with consumption for continuous monthly billing.
- 24. The data from Table 5-A are then plotted as shown on Chart 5D for the respective years, with Column N reserved for long-term mean climatological conditions and estimated normal consumption. After careful study of the climatological effects, including a review of daily data when unusual climatological conditions prevailed, and consideration of any historical upward trend in water consumption, the monthly consumption is estimated on a judgment basis and entered under the Column N for each month.

TABLE 5-A
SALES, TEMPERATURE & PRECIPITATION DATA

	4	:Long	\$ 5	One Half	of (Curre		r Month)		·
*	: Ccf	_:Term	*	a *	: Degree : :Days 90 :	·Long	:	*	9
1 4	:Cust.	-:Mean	: Temp.	ti d	:Days 90°:	Term Mean	: Total	*	٠.
: Month	: Mo.			:Departure	e:and Over:	Precip.	:Precip.	:Departur	<u> </u>
1961	(1)	(2)	(3)	(4)=(3)-(8)	?) (5)	(6)	(7)	(8)=(7)-(6)	<u>ر</u> د
January	₩.	52.3	55.6	3.3	.	2.05	.42	-1.63	
February	400	52.2	57.4	5.2		2.13	•32	-1.81	
March	-	54.7	57.2	2.5	500	2.02	.26	-1.76	
April	#	58.4	59.8	1.4	18	1.36	.26	-1.10	
May	~	62.6	63.0	, 1	20	.60	.02	58	
June	. 400	67.2	68.4	1.5	·56	-13	.01	12	
July	ga-	72.8	75.2	2.4	119	.05	•00	05	
August	49	75.7	77.4	1.7	138	.11	.06	05	
September	40	74.4	74.8		115	.12	.06	06	
October	37	69.5	69.1	4	82	•37	.00	31	
November	27	61.9	61.8	1	40	.68	.36	32	
December	10	55.7	55.4	- +3	=	1.48	1.13	35	
<u> 1962</u>			-1 -			~ ~=	3 Ln), =	
January	- 20	52.3	54.5	5.5	900	2.05	1.60	45	
February	13	52.2	53.6	1.4	фия	2.13	2.84	.71 .46	
March	10	54.7	52.5	-2,2	·	2.02	2.48		
April	28	58.4	58.8	.4	13	1.36	.47	89	
May	***	62.6	64.1	1.5	16	.60	.22	38	
June	31	67.2	66.3	9	35	.13	.02	.11	
July	35	72.8	71.4	-1.4	80	-05	.00	03 11	
August	52	75.7	75.2	5 .6	156	.11	.00	12	
September	7 0	74.4	75.0 69.4	-	170 72	.12 .31	.00	1c 3l	
October	33	69.5 61.9	62.0	l	75 15	•3± .68	.01	67	
November December	25 25	55.7	56.1	, lj.	2	1.48	.04	-1.44	
1963	رے	77.1	<i></i>	8 -4		2.0.0		,	
January	43	-52.3	52.2	~ J	žinė	2.05	.12	-1.93	
February	17	52.2	55.6	3.4	dire.	2.13	1.29	84	
March	16	54.7	57.8	3.1	apro _	2.02	1.84	- :18	
April	19	58.4	56.1	-2.3	ano	1.36	1.36		
May	30	62.6	60.6	-2.0	. spar	.60	.72	.12	
June	33	67.2	66.5	7	erry)	.13	.04	09	
July	51	72.8	72.2	÷ .6	62	.05	.04	01	
August	55	75.7		.]	126	.11	.06	05	
September	55 46	74.4	76.4	2.0	182	.12	2.01	1.89	
0ctober	25	69.5	72.0	2.5	114	-31	2.12	1.81	
November	17	61.9	62.8	.9	•	. 68	1.02	· ÷ 34	
December	17	55.7	56.1	.¥	490	1.48	,86	62	
1964				•					
January	26	52.3	52.8	.5	845	2.05	.60	-1.45	
February	16	52.2	52.6	. 4	ám-B	2.13	.72	-1.41	
March	19	54.7	54.6	1	900	2.02	.64	-1.38	
April	19	58.4	57.4	-1.0	9	1.36	-90	46	
May	26	62.6	61.2 65.6	-1.4	. 10	.60	.40	~ .20	
June	400	67.2	65.6	-1.6	24	.13	.03	10	
July ,	590	72.8	72.6	· .2	119	.05	.00	05	
August	49	75.7	76.6	.9	159	.11	.00	11	
September	41	74.4	73.7	7	100	.12	.10	02	
October	41	69.5	70.8	1.3	86	.31 .68	.16	15	
November	20	61.9			49		.05	62	
December	45	55.7			are.	1.48	.00	- 1.48	

5-8

5 - NORMALIZATION OF METERED SALES

25. The monthly consumption estimates from Chart 5D are plotted as shown on Chart 5E. This curve represents the normalized monthly consumption. It is difficult to make an allowance for the historical upward trend in consumption with this method, so an upward trend of 1% or 2% may be used based on studies of larger utilities in the area.

Memson Method

- 26. In this method, climatological effects for March, April, May, September, October, and November only are considered, hence the name, derived from the initial letters of those months.
- 27. The data to be used in the sample analysis of this method are set forth in the following tabulation. In the example, water production, which is in proper time correlation with climatological conditions, has been adjusted for the unaccounted-for-water factor and to exclude large customers.

3	4	_				: Ccf. Prod.	:Deviation:
:	:Precip.		: Per	:Water		:Adj. to 8.2	
: Year	: Inches		Cust Mo.			: Water Loss	:Prec: Temp:
	(1)	(2)	(3)	(4)	(5)	(6)	
						4) (5) × 100	
					100	100-8.	2
1955	4.1	64.6	27.08	7.4	25.08	27.3	-2.6 -1.0
1956	3.6	65.8	30.51	12.6	26.66	29.0	-3.1 +2
1957	6.0	63.8	24.41	6.0	22.94	25.0	7 -1.8
1958	9.7	67.2	29.62	8.3	27.16	29.6	+3.0 +1.6
1959	5	66.6	31.96	8.2	29.34	32.0	-6.2 +1.0
1960	5.2	66.8	30.68	8.5	28.07	30.6	-1.5 +1.2
Long Mear	_	65.6					

Deviations from the long term mean of temperature and precipitation are plotted versus adjusted production as shown on Chart 5-F. Approximate regression lines are drawn for the temperature and precipitation points. By trial and error these lines are adjusted until they intersect at O abscissa, or normal temperature and precipitation. The ordinate at the point of intersection is the desired adjusted production for the Mamson months. The production for the other manths is estimated by averaging water use over a representative past period.

Other Methods

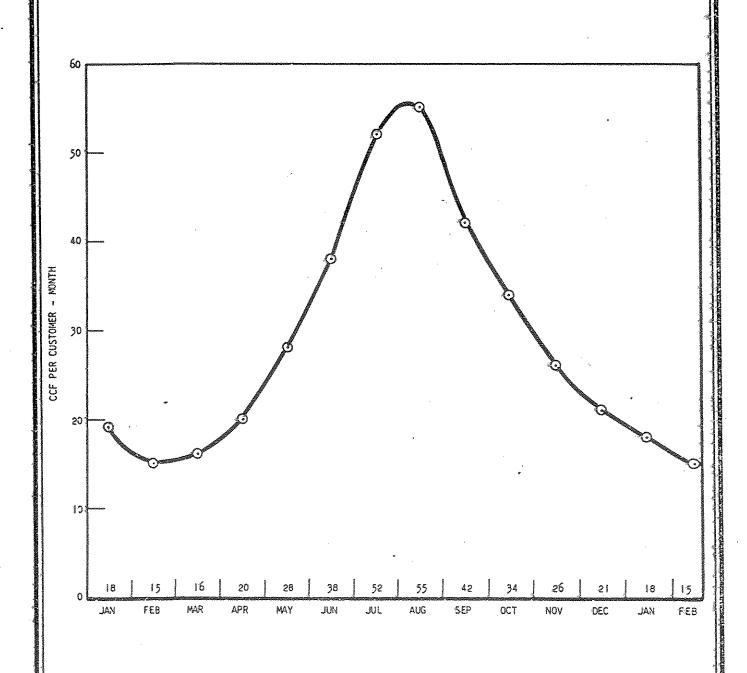
- One alternate method is to group the six months of January, February, March and October, November and December into a winter period and the months of April through September into the summer period. Then an analysis similar to the Graphical Method may be employed for each period separately.
- 30. When monthly data are available for more than four years, the Month by Month method may be modified by plotting the data for each month, similar to the Mamson Method as shown on Chart 5-F, although for certain winter and summer months only a precipitation line or a temperature line, respectively, may have any significance.
- 31. Another method consists of drawing recorded monthly consumption curves in different colors each similar to Chart 5E on one sheet of graph paper and then drawing a judgment curve through points estimated to reflect normal conditions. This method is not shown herein.

B - OTHER ADJUSTMENTS

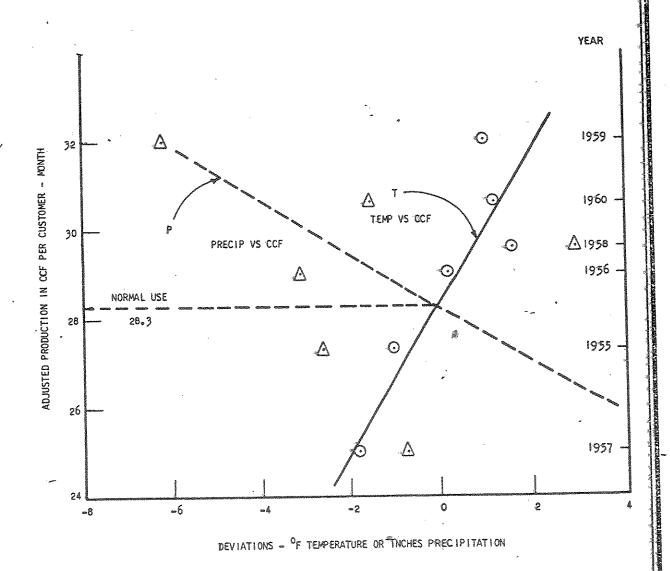
- 32. In addition to climatological factors, the following considerations may distort future consumption estimates and therefore require adjustment:
 - a. Recording errors
 - b. Changes in recording methods
 - c. Customer reclassification
 - d. Changes in method of operation of larger customers, usually industrial users.
- 33. Industrial consumption is generally independent of climatic fluctuations. Estimates for large industrial customers are usually analyzed separately to avoid distortion of the basic data and obscuring of trends. Estimates for the consumption of smaller industrial customers are usually based on a graphical analysis of average usage or total usage or a combination of both.

			* * * * * *
DEC	descriptions of the state of th	\$ TOH TOH	2.1 98. 1.1 2.1 00.
APR MAY JUN JUL AUG SEP OCT NOV DEC	40 to 10 to	32 32 17 17 17 17 17 17 17 17 17 17 17 17 17	89° 8-1 10 35°
0CT 6116863164N	174 172 36	1 1 1 1 1 1 1 1 1 1	2.1.20.0
SEP 61 1621631641N	170 170 115 100	2	0 0 합기 이 · · · · · · · · · · · · · · · · · ·
A U G	921 961 961 97	49 52 49	ه که هی هی که ده هی از راه ه
JUL 61 62 63 64 N	119 119 80 52	35 22 22	80. 0 50. 50. 0 10. 50. 50.
JUN 61 [62] [64] R	36 28	,	01.24
MAY 61 62 63 64 N		00 00 00 00 00 00 00 00 00 00 00 00 00	69, 07 22, 22, 33
APR 61 16 26 53 64 1 N	and and from		1.4 1.4 1.4 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0
MAR 61 1621631641 N	The same of the sa	жот сого — — — — — — — — — — — — — — — — — —	84. 8.0 84.
F F B		17 16 15	2.8 2.1 1.3 2.1 2.1
JAN 61162 6364 N 6		HOT 8	971 - 25-0
. 2	2500 80 80 80 80	3 2 9 0 0 0	

DELTA WATER CO.
1965 ESTIMATED



TEMPERATURE AND PRECIPITATION ADJUSTMENT



5 - NORMALIZATION OF METERED SALES

Sales to public authority customers usually are affected by variations in climatological conditions and to a large degree correspond to the pattern established for the commercial customers. In most cases, estimates of normal average sales of public authority customers are related to average commercial sales on a judgment basis, rather than by making a detailed climatological analysis. In other cases the same procedure described in the preceding paragraph for industrial customers may be used.

CHAPTER 6

ESTIMATING METERED SERVICE REVENUES

A - MINIMUM CHARGE TYPE RATE SCHEDULES

Water Use Table

1. Sample revenue calculations in this section are based on the water use table shown in Table 2-A, and the following assumed present and proposed monthly minimum charge type rate schedules.

hly minimum charge type 1200 1000	Present Rates	Proposed Rates
Quantity Rates: First 600 cubic feet or less Next 2,400 cubic feet, per 100 cubic fe Next 17,000 cubic feet, per 100 cubic fe Over 20,000 cubic feet, per 100 cubic fe	ev •	\$ 2.50 .30 .25 .20
For 5/8 x 3/4-inch meter	4.50 9.00 13.00	2.50 3.50 5.50 11.00 16.00 28.00

2. As mentioned in Chapter 2 the selection of consumption blocking in the water use table is based on the rate blocking of the rate schedules. In this case and in a majority of the applications, a closer spacing in the first blocks of the water use table and a wider spacing toward the terminal (tail) block is indicated. To expedite calculation of revenues based on the above rate schedules, the water use table is condensed into four consumption blocks as shown in the first three columns of the following tabulation. The total consumption in column (3) is then spread over the remaining four columns to fix the actual consumption in the proper rate block for pricing purposes.

	: k:Customer:				n in Block - (Ccf : Over 200
: Cef	:Billings: (2)	Ccf (3) i	: 0-6	: <u>7-30</u> (5)	: 31-200 (6)	(7)
0-6	755	2,358	2,358			4 - 7
		t	6xCol.(2)			
7-30	3,785	66,353	22,710	43,643	•	
				24xCol.(2)	.	
31-200	3,414	2 25,868	20,484	81,936	123,448	
	-				170xCol.(2)	
Over 200	181	75,643	1,086	4,344	30,770	39,443
Total	8,135	370,222	46,638	129,923	154,218	39,443

In spreading the total consumption in column (3), first, the figure below the step line in each rate block is calculated as the product of the customer billings in that rate block and the consumption range in the block as shown in the inserted instructions under columns (4) through (6). Then, the figure above the step line, which is the remainder of the consumption in the rate block, is determined as the difference between the total consumption in column (3) and the intervening calculated consumptions in the same rate block.

4. Tentative revenues at present rates and at proposed rates may now be calculated as demonstrated in the following tabulation:

egyesymmercionser/co		¢	No. of	*	P	resent	ę ¢]	Proposed	
20	Item	8	Units	*	Rates	: Revenues	*	Rates	: Revenues	
2,022-11,000-11,			(1)		(2)	(3)=(1)x(2)		(4,)	(5)=(1)x(4)	
	mum Charge e Blocks)		8,135		\$1.90	\$15,456		\$2.50	\$ 20,338	
7-30 31-2	Ccf OO Ccf		129,923		.25	32,481 30,844		.30	38,977 38,554 7,889	
Over	200 Ccf		39,443		.15	5,916	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.20	1,009	
	Total		949		dipate	84,697		∞ =	105,758	

6 - ESTIMATING METERED SERVICE REVENUES

- In general, the revenues at present rates, as determined above, differ from latest known, or representative, recorded revenues due to: partial billings, billing errors, refunds for prior discrepancies, customers with large meters using less than the volume of water included in the minimum charge, and the period covered by the water use table not coinciding with the latest known annual recorded revenues. The ratio of the recorded revenues (assumed to be \$83,528) to the computed revenues at present rates (\$84,697 from the above tabulation) is equal to 0.986 and can be termed the revenue adjustment factor.
- 6. To estimate the revenues generated by the company's proposed rates, the ratio of revenues at proposed rates (\$105,758) to revenues at present rates (\$84,697) is developed. In this case, it is equal to 1.249 and is called the rate increase factor.
- 7. In order to account for projected changes in the number of customers, the ratios of estimated average customers for the test years to the average customers for the latest recorded period are developed as the growth factors. For example:

**************************************	: Test	Year #1	: Test	Year #2	- 5
:Recorded	:Estimated	: Growth	:Estimated	l: Growth	6
:Avg.Cust.				: Factor	
(1)	(2)	(3)=(2)+(1)	(4)	$(5)=(4)\div(1)$	
680	740	1.088	790	1.162	

8. Finally, in order to adjust consumption for normal climatological conditions and to account for the projected trends in use of water, the ratios of estimated average consumption for the test years to the average consumption per customer derived from the water use table (370,222 Ccf + 678 customers = 546 Ccf) are developed as the usage factors.

For example:

	ACCOL 1000			F 150	
9	: Test	Year #1	: Test	Year #2	_ =
:Recorded	:Estimated	: Usage	:Estimated	: Usage	0
:Avg.Cons.	:Avg.Cons.	: Factor	:Avg.Cons.	: Factor	2
(1)	(2)	$(3)=(2)\div(1)$	(4)	$(5)=(4)\div(1$)
546	610	1.117	630	1.154	

6 - ESTIMATING METERED SERVICE REVENUES

- 9. If the usage factor is close to 1.0 (unlike the present examples) or additional refinement does not appear warranted, revenues at present and proposed rates may now be calculated as shown in the tabulation in Paragraph 13, except that the usage factors developed in the preceding paragraph would be substituted there for the adjusted usage factors actually used in the tabulation in Paragraph 13.
- 10. When the usage factor does not approach unity, it should be adjusted to reflect changing water use table characteristics resulting from projected changes in average consumption. To develop a revised condensed water use table, assume proportional increases in each consumption block and determine the portion of the consumption in each rate block which "passes through" the rate block boundary to the next adjacent rate block. In making this adjustment, the following procedure can be used as illustrated in Table 6-A.
 - a. Consumption blocks which are likely to pass through the rate block boundary are analyzed and entered either in column (2) or column (4).
 - b. Number of billings and related consumption passing through are determined.
 - c. Increased consumption is computed by applying the usage factor to the original consumption.
 - d. Billings and consumption are redistributed to produce a revised condensed table.

TABLE 6-A Alpha Water Company

REDISTRIBUTED CONDENSED WATER USE TABLE

Test Year No. 2

Analysis and Computation of Billings and Consumption Passing Through

		· ·				
: No. of :		:No. of Singl : Ccf Levels	e: Increased : : Ccf :	Billings	: : Back Up	:Consump-:
:Billings :	0-4-4	: Each Cons.	:(2) x 1.154 :		for	:Passing :
: from :	Original	: Block	:Usage Factor:	Tappring	: Col. (5)	
:Table 2-A:	Cons. Block			(5)	(6)	(7)
(1)	(2)	(3)	(4)	())	(0)	(1)
145	5	1	5.770 6.924			
*** * ***				134 =	145x (6.924-6)	134 <u>× 7</u> 938
571	7 25 26	1	8.078 28.850 30.004	:		
	27)Avg. 30)28.5	. 4	31.158	457 =	571x 4/5	28.5 x 1.154 x 457
ţţţ	151) 173.31)	23	174.25 200.			15,030
	174 Avg. 200 187	27	200.796 230.8	24 =	44x 27/50	187 x 1.154 x 24
	•					5,1,79

Increased and Redistributed Billings and Ccf

	and the the thirton or any or	0 3	Vizereicht Commentition in segund in commenter	: Increased			6	
9		: Ori	ginal	_:Consumption				ributed :
0		ø \$:Consumptio	n: Cef	: Passing	Through	:Billings	: Ccf :
9	Rate Block	:Billings		:(12)x1.154	:Billings			1:(13)+(15):
	The state of the s	(11)	(12)	(13)	(14)	(15)	(16)	(17)
	0-6	755	2,358	2,721	$(\overline{134})$	(<u>938</u>)	621	1,783
	7-30	-3,785	66,353	76,571	(457)	938 (<u>15,030</u>)	3,462	62,479
	31-200	3,414	225,868	260,652	457 (<u>24</u>)	1 <u>5,030</u> (<u>5,179</u>)	3,847	270,503
	201 and Over	181	75,643	87,292	. 54	5,179	205	92,471
	Total	. 8,135	370,222	427,236	••	Ç(F)	8,135	427,236

6 - ESTIMATING METERED SERVICE REVENUES

11. In order to obtain the increased average usage of 6.924 Ccf shown in Column (4) of Table 6-A for the 6 Ccf consumption block (an example of a portion of a single block passing through), some of the 145 billings will remain in the 6 Ccf block and the remainder will pass through the rate block boundary to the 7 Ccf block. The formula shown in Column (6) for calculating the number of billings passing through can readily be derived by simplifying the following equation:

$$6(145 - x) + 7x = (6)(1.154)(145)$$

Where a consumption block comprises several discrete Ccf levels (such as the 26-30 block or the 151-200 block), the lowest Ccf level in the block passing through is determined as shown in Column (2). Assuming that the billings are uniformally distributed throughout the consumption block, the number of billings passing through is based on the ratio of the number of Ccf levels passing through to the total number of Ccf levels in the consumption block as shown in Column (6). The related average consumption passing through is then equivalent to the average of the Ccf levels passing through multiplied by the usage factor as shown in Column (7). The lower section of Table 6-A sets forth a method of redistributing the bills and increased consumption, resulting in a redistributed condensed water use table.

described in paragraphs 3 and 4, adjusted revenues of \$95,904 are derived. These revenues, when related to the tentative revenues of \$84,697 at present rates developed in paragraph 4, result in an adjusted usage factor of 1.132 for test year No. 2. Similarly, an adjusted usage factor of 1.101 may be derived for test year No. 1, using a table similar to Table 6-A, not reproduced herein, based on the unadjusted usage factor of 1.117 developed in paragraph 8.

13. The following tabulation sets forth a sample calculation at present and proposed rates for the two test years using the data developed in the preceding paragraphs and tabulations:

		· ·		
•	Item		:Test Year : No. 2	: Source :
: <u>Line</u>	3, UCIB	4 2100		
1	Revenues at Present Rates (from Condensed Water Use Table)	\$ 84,697	\$ 84,697	Para. 4
2	Revenue Adjustment Factor	0.986	0.986	Para. 5
3 .	Revenues at Present Rates, Adjusted to Recorded Revenues	\$ 83,511	\$ 83,511	Line (1)x(2)
4	Growth Factor	1.088	1.162	Pera. 7
5	Revenues at Present Rates, Adjusted for Growth .	\$ 90,860	\$ 97,040	Line (3)x(4)
-6	Adjusted Usage Factor	1.101	1.132	Para. 12
7	Normalized Revenues at Present Rates	\$100,037	\$109,849	Line (5)x(6)
8	Rate Increase Factor	1.249	1.249	Para. 6
9	Revenues at Proposed Rates	\$124,946	\$137,201	Line $(7)x(8)$

- 14. The principles described above apply to bimonthly billing also, except that the size of the rate block, the minimum allowance and the minimum charge would be doubled.
- As an alternate procedure, revenues can be calculated by determining the average number of customers and total consumption for the test years; spreading the results, based on a water use table, either original or redistributed; and pricing out the revenues at present and proposed rates directly. This is shown in Chapter 7.

B - SERVICE CHARGE TYPE RATE SCHEDULES

16. Sample revenue calculations in this section are based on the following present and proposed monthly service charge type rate schedules:

	Present Rates	Proposed Rates
Quantity Rate:		
For all water delivered, per le	00 cu.ft \$0.16	\$ 0.20
Service Charge:		
For 5/8 x 3/4-inch meter For 3/4-inch meter For 1-inch meter For 1½-inch meter For 2-inch meter For 3-inch meter	2.20 2.40 4.00 5.80	2.45 2.60 3.60 5.00 6.50 12.00

6 - ESTIMATING METERED SERVICE REVENUES

- 17. In determining the revenues that will accrue from the service charge portion of the schedule, it is convenient to use the average monthly service charge for each class of customers.
- 18. The development of the trend in average monthly service changes at proposed rates is shown in the following tabulation:

«		*		June	30	1960		June	30.	1963	
9		a a	\$ 2	No. of		Monthly		No. of	:	Monthly	— °
8	Meter Size	: Rates	9	Meters		Revenues	:	Meters	•	Revenues	
-	(1)	(2)	-	(3)	(4)=(2)x(3))	(5)	1	6)=(2)x(5	7
	$5/8 \times 3/4$	\$ 2.45		5,602		\$13,725		5,268		\$12,907	
	3/4 1	2.60 3.60		1,760		6,336		1,887		6,793	
	1 <u>1</u> 2	5.15 6.60		250 55		1,288 363		285 668		1,468	
	3	12.25		49		600		27		<u> 331</u>	
	Ť			7,716	·	22,312		8,135		25,908	
A:	vg. Service Char	rge <u>\$22,313</u> 7,71	2 5 =	\$2.892		\$2	5,9 8,1	<u>08</u> = \$3	.185	·	

- 19. Assuming a straight-line projection, monthly average service charges of \$3.283 and \$3.381 for the test years 1964 and 1965 can be easily developed.
- 20. Using the trended service charges developed above, the revenues at proposed rates are developed as shown below:

: :Line:	Item	# # # #	1964 Estimated	8 8	1965 Estimated	: 5	Source 3
2	Average Number of Customers		8,850		9,452		
2	Average Service Charge	4	3,283	:	\$ 3.381	Para.	. 19
3	Annual Service Charge Rev.		348,700		383,500	Line	(1)x(5)x15
Į.	Annual Consumption - Ccf		5,399,200		5,957,400		
5	Quantity Rate	é	\$ 0.20		\$ 0.20		
6	Annual Quantity Rate Revenues		1,079,800		1,191,500	Line	(4)x(5)
7	Total Annual Revenues		1,428,500		1,575,000	Line	(3)+(6)

6 - ESTIMATING METERED SERVICE REVENUES

- 21. For a service charge type rate schedule with two block quantity rates, the percentage of water in each block to be used in computing the quantity rate revenues can be readily obtained if a water use table is available. However, without a water use table, it is necessary to set up and solve an equation in order to determine the percentage of water in each block.
- 22. Assuming recorded quantity rate revenues of \$747,250 and a corresponding recorded consumption of 4,442,700 Ccf and with the following rate schedule:

Quantity Rates		Per Meter Per Month
First 5.000 cu.ft.,	per 100 cu.ft	\$0.19 .13

an equation may be readily developed. Assume that x % are in the first block, then (100 - x)% will be in the tail block. Therefore,

$$\frac{0.19 (x) (4,442,700)}{100} + \frac{0.13 (100-x) (4,442,700)}{100} = 747,250$$

$$0.19 (x) (4,442,700) + 0.13 (100-x) (4,442,700) = 74,725,000$$

$$0.19 x + 0.13 (100-x) = \frac{74,725,000}{4,442,700}$$

Solving for x gives 63.6% of the consumption in the initial block.

23. If enough data are obtainable, the engineer should compute the percentages in the blocks for three of four 12-month periods and use the average determined therefrom. Trending of these percentages is not recommended as they tend to fluctuate in practice.

CHAPTER 6

PUC - CWA CONSUMPTION REVENUE COMMITTEE METHOD

With the encouragement of the Chief of the Hydraulic Branch of the CPUC, a committee composed of representatives from the Commission and California Water Association was organized in late 1975 to attempt to develop a fundamental method of forecasting normalized water consumption (basically of the residential or commercial class), which could be used as a standard. \(\frac{1}{2}\)

After several meetings and independent analyses, the committee made a final recommendation $\frac{2}{}$ to Chief of the Hydraulic Branch on June 12. 1976 which was accepted. The recommendation was made on the assumption that the long-term increase of water consumption as a function of time that has been observed over many years will not persist in the next few years as a result of water conservation efforts, price elasticity, and other causes. (While a decrease of consumption has generally been observed in recent years in this state. should a reversal be observed, the staff might return to its former method of forecasting unit consumption changing with time.)

The method arrived at is based upon the use of annual rather than quarterly or other shorter increment data plus other simplifications in the application of statistical theory. These simplifications were made knowingly, but it is our belief that under the limitations imposed by the requirement that the staff assist in the regulation of over 400 utilities, they appear to provide reasonable estimates.

CPUC

CWA

- A. Tokmakoff, Chairman
- W. Caveney, So. Calif. Water Co.
- D. H. Weiss

- R. Haytens, San Gabriel Water Co.
- E. Catey, Calif. Water Servc. Co.
- W. Ferry, Brown & Caldwell, Consulting Engr.
- D. Conway, Park Water Co.

The committee was composed of the following:

See Exhibit M.

It should also be noted that after some use of the Committee method as shown below, the computer may be partially reprogrammed to allow for automatically analysis (such as is done with ONESHOT) via the Committee's method. See Exhibit N.

is

re:

ye:

As

RECOMMENDATION OF THE BASIC METHOD OF WATER CONSUMPTION ESTIMATION IN TERMS OF THE EXISTING PUC COMPUTER PROGRAMS

-0°D€

A. Basic Procedure

1. Graph observations (recorded unit consumption) versus time. Use up to 13 years of data (when available). Each point is a value Q(r).

to the

2. Perform ONESHOT runs covering spans of 5 to 13 years (when available) with the last year of the span always being the last complete recorded year.

res

в.

3. Note that occasionally for a particular run, coefficients having illogical signs will appear. When that occurs, review the MUREC portion of the printout and work backwards from the number three step to the number one step, disregarding those steps with illogical signs. Take the first step one finds that contains all logical signs and using the basic regression equation discussed in Chapter 2, Part A.3. and compute estimated normalized and other consumptions as required by hand. Determine the standard error span mean consumption rates for use in the following step. 4

use (fi

4 a

spa

С.

Note that as an alternate, the Engineer may also use the procedures of Chapter 3 with forms MI and MD to eliminate illogical variables, or substitute weather information. ONESHOT can provide source data for the forms.

a t

4. Select as the reference run that one having a span which provides the least standard error of the equation as a percentage of span mean consumption.

7

6/

$$\frac{1}{4}$$
 The Standard Error is defined as: SE = $\sqrt{\frac{\mathbf{z}(\mathbf{Q}(\mathbf{c}) - \mathbf{Q}(\mathbf{r}))^{4}}{n-k-1}}$

The Mean Consumption is listed on the right hand column of the printout under the term, Mean of the Variables.

^{3/} Illogical signs being a plus for rainfall and a minus for temperature. See F

5. The reference run regression equation Q = K + at + bR_{avg} + cT_{avg} is to be used to obtain the estimate of normalized consumption for the last recorded year. That value will be taken as the normalized consumption for that year plus the following two years. R and T are the 30-year billing adjusted values. As usual, monthly rainfall input is to be limited to 4 inches maximum.

Remember by entering the word HORIZONTAL in the ESTREVS form, that operation will be carried out automatically in the ONESHOT program.

- 6. Add to the graph noted in paragraph 1, the adjusted points (corresponding to the mean or normalized rainfall and temperature) using the coefficients from the reference run. 6/
- 7. Adopt results if they appear reasonable. If they do not, discuss results with the Assistant Hydraulic Engineer for Results of Operations Studies.

B. Substitute Procedure

Instead of using ONESHOT, the engineer may as noted in Chapter 2, Part B, use CLIMATE requesting a series of runs with 5 to 13-year spans using only Forms CI (fill in columns 43-44) and CD. He then may analyze these runs as per Steps 3, 4 and 5 above, and then use the ESTREVS program to compute revenue for the selected span run only.

C. Example

:)

S • **1**

See Exhibit L.1 for development of typical MUREG equation by hand using a time trend run.

See Exhibit L.2 for a HORIZONTAL run.

^{5/} If the last recorded year data is not used in the regression analysis, the extrapolated value to the last recorded year will be used as the normalized value.

Adding the calculated points (corresponding to the rainfall and temperature associated with each year in the selected span) will also indicate the validity of the reference run equation. Each point is a value of Q(c). The closer the points Q(r) to Q(c) means the better the equation. These values are printed out as shown on L.1-7. Note that even though the adjusted R-squared value is poor, indicating only moderate fit and/or little slope, the Q(r) and Q(c) values are not too far apart.

CHAPTER 7

RATE SPREAD

A - GENERAL

- 1. It is a requirement that the utility applying for a rate increase must state the present and proposed rates in its formal application. If the examiner's decision draft authorizes only part of the requested increase or finds that new types of rate schedules are necessary, it is the responsibility of the assigned engineer to determine rates that will produce the authorized increase in revenues and to prepare an appropriate rate appendix to the decision draft, setting forth the rate schedules that should be authorized. The computation is carried out by a trial and error method until satisfactory results have been obtained.
- 2. In the event new rates are being established, an examination of rates in effect for adjacent utilities may be helpful in determining the rates to be used. When the rates in two or more schedules are to be increased, such as those applicable to metered, flat rate and fire protection service, the engineer should use his judgment as to the increase for each type of service. If a cost of service study is available, it will serve as a guide for rate spread and design.
- 3. It is the usual practice to develop rate schedules that will generate slightly higher calculated revenues than those stated in the decision draft as being authorized. The rate schedules should be carefully prepared as errors discovered subsequent to the issuance of a decision can be corrected only by the issuance of an amended decision.
- Generally, the increased rates authorized by the decision are not at a level above the rates proposed in the application. However, there are instances where certain portions of the proposed rates may be unrealistically low in relation to the basic rates. For example, the proposed monthly minimum charges for meters larger than the $5/8 \times 3/4$ -inch size used for residential and other small users may be inconsistent with the proposed charges for the $5/8 \times 3/4$ -inch meter. In such cases, the staff should make an appropriate recommendation in its report on results of operation and such recommendation may be adopted in the decision draft.

7 - RATE SPREAD

If this occurs, the staff may then include in the rate spread the effects of the adopted recommendation, even though this may result in some authorized rates being higher than these requested by the applicant.

- If the rate schedules as proposed by the applicant are not compatible, e.g., the meter minimum charge for residential service is equal to, or greater than, the basic flat rate charge for essentially the same service, the staff should make a recommendation in its report that, if any rate increases are authorized, the rate schedules for comparable service should be consistent. Assuming that such a recommendation has been adopted in the decision draft, the engineer must then follow this up when making his rate spread. A basic premise is that the customers in any one class should receive bills for metered service, for example, that will be slightly higher than for flat rate service, in order to compensate the utility for the additional costs of providing metered service. The meter minimum charge or service charge, therefore, should be somewhat less than the comparable basic flat rate charge, and the quantity rates for metered service should be fixed at levels which will result in monthly charges for average usage that will be reasonably compatible with the flat rate charges.
- The same procedures may be followed when the staff, in its results of operation report, recommends certain increases and/or changes in tariff schedules, and includes appropriate appendixes setting forth the rate schedules that will yield the recommended revenue increase. This form of staff report has been widely used in recent years in connection with a procedure approved by the Commission on August 1, 1961, and a revised procedure approved on October 13, 1964 relating to the processing of rate increase applications for small water utilities. The procedure contemplates the handling of such applications on an exparte basis, if possible, and is set forth in Subject Reference D-46 (641016).

B - FLAT RATES

7. A typical rate spread for flat rates is shown in Table 7-A. The example used herein is based on the same data as shown in Paragraph 9 of Chapter 4. Actually "Trial I" might have been adopted except that the

full requested increase would have been granted for customers with large size lots. Of course, the engineer may find it convenient to check revenues at present and proposed rates concurrently as shown further in Table 7-B for metered service.

C - METER RATES

Minimum Charge

- 8. As the first step in spreading rates, the engineer should obtain from his work papers and/or compute, for the test year adopted in the decision draft, the following information:
 - a. Total average services.
 - b. Total consumption.
 - c. Distribution of the total consumption according to a redistributed condensed water use table.
- 9. If a new rate block structure is desirable, then an appropriate condensed water use table can be prepared as described in Chapter 6, Paragraph 2. Then the percentage increase in revenue authorized is computed and applied to the present rates. It is also advisable to divide the authorized revenue by the revenue adjustment factor to compute revenue based on the water use table directly.

10. Table 7-B illustrates the rate spread for minimum charge type schedules; the computation of units on Line 1 is not shown. If the same rate schedule covers different types of customers, it is advisable to combine the units to simplify the rate spread. The computation of minimum charges for larger meters as shown is done on the basis of factors and additional charges developed in "A Guide to the Preparation of Rate Schedules for Water Utilities*". For illustrative purposes, charges for meters larger in size than 3 inches have also been developed, although not required for this rate schedule.

^{*} May 19, 1967.

TABLE 7-A Sheet 1 of 2

Beta Water Company

FLAT RATE SPREAD

•		:Avg.No.of:				-:
e a	: of	:Customer :		-		8
: Item	**************************************		Use			:
	(1)	(2)= (1) x 12	(3) from Col.(2)		(5)	
Checking 6,000 sq. ft. or less	933	11,196	11,200		\$ 34,160	
6,001 sq. ft. to 10,000 sq. ft.	4,790		57,500			
10,001 sq. ft. to 16,000 sq. ft.	1,100		13,200	5.00	_ , ,	
16,001 sq. ft. to 25,000 sq. ft.	400	4,800	4,800	6.35		
Additional Dwelling	14	168	240	2.50	350 363,865	
Flat Rate Revenue per Staff Report (F	resent Ra	tes)			363,840	
Flat rate Revenue Authorized by Decis	ion Draft	• • • • • • • • • • • • • • • • • • •			385,000	
<u>Tentative Rates</u> \$385,000 Ratio Increase = 363,865 = 1.058			•			
	Present					
	Monthly Rate		.)	. ,	•	
	(4)	(7)			* *	
Lot Size	*					
6,000 sq. ft. or less	\$ 3.05	\$ 3.23				
6,001 sq. ft. to 10,000 sq. ft.	4.05	4.28				
10,001 sq. ft. to 16,000 sq. ft. 16,001 sq. ft. to 25,000 sq. ft.	5.00 6.35	5.29 6.72			. •	
Additional Dwelling	2.50	2.64				

TABLE 7-A
Sheet 2 of 2
Beta Water Company
FLAT RATE SPREAD

2 0						sq. Ft		**************************************	& G
•	9	: €	,000	*	6,001:	10,001:	-		a
6	a 4	*	or	*	to:	to:		: Addit'	
:Line	: Item	.]		• •		16,000:			
			(11)		(12)	(13)	(14)	(15)	(16)=Sum (11)to(15)
(1)	Customer-Months	ננ	1,200		57,500	13,200	4,800	140	. 86,840
(3)	Proposed Monthly Rate	\$	3.90	\$	4.50	\$ 5.30	\$ 6.70	\$2.80	ž ·
(5)	Annual Revenue (Prop. Rates) Line (1)x(3)	43	3,680	í	258,750	69,960	32,160	392	\$ 404,942
	Annual Revenue Per Staff Report (Proposed Rates)								404,900
	Trial I	,							•
(11)	Monthly Rate		3.20		4.30	5.30	6.70	2.60	**************************************
(13)	Annual Revenue Line(1)x(11)	35	,840	Ş	247,250	69,960	32,160	360	385,570
	Trial II								
(18)	Monthly Rate		3.30		4.30	5.20	6,60	2.60	- disio-
(50)	Annual Revenue Line(1)x(18)	36	5,960	ć	247,250	68,640	31,680	360	· 384,890
	Trial III				•				
(24)	Monthly Rate		3.35		4.30	5.20	6.60	2.60	4000
(26)	Annual Revenue Line(1)x(24)	37	7,520	4	247,250	68,640	31,680	360	385,450

Trial III Adopted

TABLE 7-B

Alpha Water Company

MINIMUM CHARGE - RATE SPREAD

community of	***************************************			A - S	1 77 7		,	
:Line	. I	item	: Billings	: 7-30	in Block : 31-200	: 201 & Over	· · · · · · · · · · · · · · · · · · ·	*
6=0=0000000000000000000000000000000000	**************************************		(1)	(2)	$\frac{31-200}{(3)}$	(4)	(5)	Source:
			()	(-)	(3)	** /	Sum of (1)to(4)	• •
1	Ns. of	`Units	9,452	161,460	220,710	59,810		•
3 4 5 6	Prelim	t Rates Revenue j.Factor e	\$ 1.90 17,959	\$ 0.25 40,365	_		.986 °	Line(1)x(3) Ch. 6 Para. 5 Line(5)x(6)
8 10 11	Prlim	ed Rates Revenue j.Factor e	2,50 23,630	.30 48,438	.25 55,178	.20 11,962	139,208	Line(1)x(8) Line(9)x(10)
13 14	Prlim	I Rates Revenue	2.25 21,267	.29 46,823	.24 52,970	.18 10,766	.m.	Line(1)x(13)
17	Prlim	II Rates Revenue	2.25 21,267	.30 48,438	.24 52,970	.18 10,766	133,441	Line(1)x(16)
19 20 21 22	Prlim Re.Ad	III Rates Revenue j.Factor Revenue	2.25 21,267	.29 46,823	.24 52,970	.19 11,364	.986	Line (1)x(19) Line(20)x(21)
: 1	ominal Seter	: Rated :Capacit	•	: : Monthly :Quantity : Cu. Ft.	:Quantity	: Additional : Charges for :Depr.,Return	r : Total	d:Recommended:
(ll,	(12)	(13)	(14)	(15)	: Maint.,etc. (16)	(17)	: Charge : (18)
Sour	ce	AWWA	(12)+20	(13) x 600)		(15)+(16	
5/8 :	x 3/4	20	1	600	\$ 2.25	\$	\$ 2.25	\$ 2,25
	3/4	30	1.5	900	3.12	0.10	3,22	3.25
	1	50	2.5	1,500	4.86	_• 35	5.21	5,25
	ŢŞ	100	5.0	3,000	9.21	1.00	10,21	10.25
	5	160	0.8	4,800	13,53	1.50	15.03	15.00
	3	300	15.0	9,000	23.61	3.50	27.11	28.00
	4	500	25.0	15,000	38.01	6.00	<u> </u> મુક્ષે, ૦૧	45.00
	6	1,000	50.0	30,000	69.01	15.00	84.01	85.00 `
	8	1,600	80.0	48,000	103.01	25.00	128.01	130.00

Service Charge

ll. In spreading rates for a service charge type schedule, the same principles apply as were used previously, with the exception that different standards apply to the relationship of service charges for different sized meters. The suggested ratios used in Table 7-C of this chapter have been prepared by a major utility and are based on the costs of a meter, a meter box, a 30-foot service line, and some 60 feet of adequately-sized main. As a preliminary step, it is advisable to combine all the different classifications of customers, such as commercial, industrial, public authority, and others, together to facilitate computations and also to design for a 5/8 x 3/4-inch meter service charge using equivalent meter factors to allow for larger meters in use. Table 7-C sets forth the rate spread and the suggested equivalent meter factors.

TABLE 7-C

Beta Water Company

SERVICE CHARGE - RATE SPREAD.

:Line	: Item	: Service		Quantity	3	Total		Comme
		· (1)		(5)	·(3	3)=(1)+(2)	0	Source
3	Avg.No. of Customers Equivalent Meter Fact Equivalent CustMont						Line	(1)x(2) x 12
· 5	No. of Units or Ccf	156,979		5,957,400				
7 8	Proposed Rate Proposed Revenue	\$ 2.45 384,600	\$	0.20 1,191,480	\$ 1	,576,080	Line	(5)x(7)
10 11	Trial I Rate Trial I Revenue	2.30 361,050		.19 1,131,910	1	,492,960	Line	(5)x(10)
13 14	Trial II Rate Trial II Revenue	2.35 368,900		.19 1,131,910	1	,500,810	Line	(5)x(13)

Service Charges

*	: Equivalent :	Authorized	: Round :
: Meter Size	:Meter Factor:	Rate	: & USE :
(11)	(12)	(13) = 2.35 x	Water 1997
5/8x3/4-inch	1.0	\$ 2.35	\$ 2.35
3/4-inch	1.1	2.58	2.60
l-inch	1.5	3.52	3.60
$1\frac{1}{2}$ -inch	2.0	4.70	4.70
2-inch	2.7	6.34	6.40
* 3-inch	5.0	11.75	12.00
4-inch	6.8)		
6-inch	11.3)	•	
8-inch	16.8)	Not Re	equested
10-inch	20.8		* *

ATTACHMENT A

ALPHA WATER COMPANY

Data Request

Item No.

Description

- H-l Number of active service connections, by months, for the last five calendar years and for the available months of the current year, shown separately for each class and type of service.
- H-2 Number, size and type of municipal, district, and private fire hydrants, by months, for the last three calendar years and for the available months of the current year.
- H-3 Revenues by class and type of service, and related water consumption for metered service, by months, for the same period of time designated in H-1.
- H-4 Water use tables for metered service for the last calendar year. Separate water use tables should be prepared for each class of service. For customers whose use is exceptionally large or subject to wide fluctuations, their monthly revenues and consumption should be shown separately for the period indicated in H-1.
- H-5 For flat rate service, a tabulation by months of the number of customers listed for each separate charge, comprising an analysis of total flat rate revenues for the last calendar year.
- H-6 Describe the present schedule of reading meters and any substantial changes in the schedule over the last 10 years.

. , • . P Messane. stage 2 **

San Jose Hills Residential Use Per Customer

SUMMARY OUTPUT

Regression	Statistics
Multiple R	0.968977
R Square	0.938916
Adjusted R	0.930771
Standard E	1.393192
Observatio	120

ANOVA ____

	df	SS	MS	F	ignificance F
Regressior	14	3132.635	223.7596	115.281488	5.38E-57
Residual	105	203.8034	1.940985		
Total	119	3336.438			

	Coefficientst	andard Err	t Stat	P-value	Lower 95%	Upper 95%	.ower 95.0%	Upper 95.0%
Intercept	77.79875	0	65535		77.79875	77.79875	77.79875	77.7987491
X Variable	-0.538042	0.128952	-4.172412	6.2272E-05	-0.793731	-0.282353	-0.793731	-0.28235349
X Variable	0.171893	0.060153	2.857587	0.00514796	0.05262	0.291165	0.05262	0.29116517
X Variable	-70.81544	0	65535		-70.81544	-70.81544	-70.81544	-70.8154396
X Variable	-71.16313	0	65535		-71.16313	-71.16313	-71.16313	-71.1631303
X Variable	-71.61005	0	65535		-71.61005	-71.61005	-71.61005	-71.6100456
X Variable	-69.83278	0	65535		-69.83278	-69.83278	-69.83278	-69.8327763
X Variable	-67.32076	0	65535		-67.32076	-67.32076	-67.32076	-67.3207628
X Variable	-63.97808	0	65535		-63.97808	-63.97808	-63.97808	-63.9780793
X Variable	-62.47276	0	65535		-62.47276	-62.47276	-62.47276	-62.4727618
X Variable	-61.85014	0	65535		-61.85014	-61.85014	-61.85014	-61.8501412
X Variable	-63.89571	0	65535		-63.89571	-63.89571	-63.89571	-63.8957099
X Variable	-67.52968	0	65535		-67.52968	-67.52968	-67.52968	-67.5296825
X Variable	-69.8444	0	65535		-69.8444	-69.8444	-69.8444	-69.8443988
X Variable	-70.61702	0	65535		-70.61702	-70.61702	-70.61702	-70.6170213

30 Year Average					
<u>Rain</u>	Temp				
2.42	56.86	15.45617			
2.76	58.16	15.14589			
2.29	60.04	15.27544			
1.00	63.42	18.32721			
0.40	66.91	21.76753			
0.14	71.48	26.03409			
0.04	75.71	28.32115			
0.07	76.59	29.07349			
0.33	75.05	26.6274			
0.57	69.39	21.89229			
1.25	61.41	17.83955			
1.59	56.53	16.04297			
		251.8032			

AND THE PROPERTY OF THE PROPER

STANDARD PRACTICE

70R

RESULTS OF OPERAVION REPORCE

i le

MAJOR TELEPHONE WATER, ELECTRIC OR GAS COMPANIES

Standard Practice No. U-2:

San Francisco, California Revised May 15, 1953

EXCERPTS FROM BUREAU OF INTERNAL REVENUE REGULATIONS AND INCOME TAX RULINGS REGARDING REMAINING LIFE DEPRECIATION

Bulletin "F" Page 2

"The proper allowance for exhaustion, wear and tear, including obsolescence, of property used in trade or business is that amount which should be set aside for the taxable year in accordance with a reasonably consistent plan (not necessarily at a uniform rate) whereby the aggregate of the amounts so set aside, plus the salvage value, will, at the end of the useful life of the property in the business, equal the cost or other basis of the property. In no instance may the total amount allowed be in excess of the amount represented by the difference between the cost or other allowable basis and the salvage value which reasonably may be expected to remain at the end of the useful life of the property in the trade or business."

Regulation 111, Section 29,23 (1) - 5

"The deduction for depreciation in respect of any depreciable property for any taxable year shall be limited to such ratable amount as may reasonably be considered necessary to recover during the remaining useful life of the property, the unrecovered cost or other basis."

I. T. 2838 XIII - 2 CB133

"The primary object of any depreciation determination is to recover the cost of depreciable property through reasonable annual charges over the useful life of the property. To accomplish this it is necessary to know the cost of the assets and approximately how long they will remain in use. In view of the fact that the estimated life of the property is usually based on experience and because of the fact that changing conditions often alter previous estimates, it is necessary periodically to make adjustments in the estimated life.

"The primary purpose of the depreciation schedule is to furnish a picture of past history of the assets and reserve accounts.

"After the schedule has been prepared, it then becomes necessary for the tax payer to determine a reasonable basis for recovering the remaining cost of the assets over their remaining useful lives."

Bulletin "F"

(Revised 1942) See pages 9 and 10.

STANDARD PRACTICE

FOR :

RESULTS OF OPERATION REPORTS

MAJOR TELEPHONE, WATER, ELECTRIC; OR.GAS COMPANIES

A - PURPOSE OF MEMORANDUM

1. This memorandum outlines standard practices for the preparation of reports on the results of operation of major utilities for presentation in evidence as a basis for determination of reasonable rate levels by the Commission. Methods whereby such data may be readily secured and effectively assembled are set forth.

B - GENERAL COMMENTS

- The discussion in this memorandum is intended only as a general guide. The responsibility, under the general direction of the division and section chiefs, rests with the staff members to whom the study has been assigned to consider the aspects of the specific utility problem and to make specific recommendations, having in mind the general standards as outlined herein. Staff members are responsible for supporting, either on direct or cross-examination, the reasonableness for rate-making purposes of their estimates, adjustments, conclusions and recommendations.
- 3. Economy of staff time and expense should be considered at all times. Wherever possible, the utility should be requested to furnish, in the form desired, for reproduction in the report (or for filing in the work papers) the factual material not readily available in the Commission files for the periods under review. Due to heavy work load and limited personnel, staff attendance at hearings should be kept to the minimum consistent with the responsibilities of the staff.
- 4. Utility personnel should be met on a courteous basis, avoiding any unnecessarily burdensome requests or directions, where it is possible to do so in the proper exercise of the Commission's jurisdiction.
- 5. Considerable latitude is necessary in outlining the scope of these reports so that individual circumstances of each company may be considered.

C - TEST PERIODS

6. In selecting the time period to be covered by these reports, consideration should be given to the time since the last report, the degree to

Water Company

Chapter No. Title	Division or Section
Introduction History Present Operations Balance Sheet Income Statement Clearing Accounts Operating Revenues Maintenance and Operation Expenses* General and Miscellaneous Expenses Taxes Fixed Capital Depreciation Reserve and Expense Rate Base Summary of Earnings Customer Distribution, Usage, Rates, and Servi Earnings by Areas (if necessary) Conclusions and Recommendations	Research Research Finance and Acc Finance and Acc Finance and Acc Finance and Acc Hydraulic Hydraulic Research Valuation Valuation Valuation Research Hydraulic Research Research All

- * This chapter should contain the following statement:

 "The expenses considered in this chapter include all operating expenses except general and miscellaneous expenses, taxes, and depreciation expense which are covered in following chapters."
- 11. Where a major utility operates more than one department (e.g., Pacific Cas and Electric Company or California Water & Telephone Company), or where the utility operates several districts or systems which the Commis considers separately for rate-fixing purposes (e.g., California Water Serv. Company or California-Pacific Utilities Company), the investigation may im one or more departments or systems. Where only one department or district (system) is to be studied, the report should follow the above outlines excet that if the particular operations are very small, the "small utilities" standard practice (U-3) may be substituted. Where more than one department or district is to be studied, separate reports should be prepared (or separate sections, if separate reports are not warranted) covering, respectively: (1) information pertaining to the company as a whole, and (2) information pertaining to the particular department or system. Suggest chapter arrangements are set forth in Paragraphs 12 and 13.

12. The report or section pertaining to the company as a whole should ordinarily cover the following subjects and have the chapters and assignments indicated:

ounts;

ted

間を示べる知识

				.1
Chapter			Division)
1103	<u>Title</u>		or Section	Ċ
1 Introduction 2 General History and			Research	İ
2 General History and	Operations	ទៅស្រីជា ។ ។ ស ទី ភាពនៅ	Research	73 1
3 Belance Sheet			Finance and	Accounts
4 Income Statement			Finance and	
5 Clearing Accounts	et in kylin i del		Finance, and	
6 Allocations of Gener	cal Expenses and	Taxes	Research	
7 Allocation of Common	r Properties		Valuation	
7 Allocation of Common 8 Allocation of Depres Expense of Common 1	ciation Reserve a	nd		•
Expense of Common I	Properties		Valuation	Section 1
(/ C Conclusions and Reco	mmendations		All	
13. The reports (or sec	4 depoint ad/	g to individu	al departmen	ts or
districts (systems) should or	•• •	, i		*
chapter arrangements:				

Department or District Reports - Gas or Electric Companies

• 1	Chapter	to the total	•	Division
	<u>No.</u>		<u>Title</u>	or Section
-, -	1	Introduction		Research
	2	History		Research
	3	Present Operations	and the second of the second o	
i	4	Operating Revenues		Gas or Electric
ssion	5	Production Expenses		Gas or Electric
ice	6	Transmission Expense		Ges or Electric
10e	7	73.7 1 12 12		
volve	8	Customers' Accountin	es ng and Collecting Expenses	Gas or Electric
	9	Sales Promotion Expe	enses	Gas or Electric
, ;	10	Administrative and G		Research
ept	11	Taxes		Research
- Committee	12	Fixed Capital		Valuation
Water Control of the	13	Depreciation Reserve	and Expense	Valuation
	14	Rate Base	and the second of the second o	Valuation
	15	Summary of Earnings		Research
	16		on, Usage, Rates, and Service	Ges or Electric
	17	Conclusions and Reco	mmendations	All

- A proposed specific work order for the results of operation rewill be prepared by the division representative. After receipt of section comments and schedule dates, the division representative will prepare the stencil of the specific work order for the approval of the Director. The work order will indicate the general outline and basis of the report, to periods to be covered, and scheduling dates including the date of completing information will be amplified or modified as necessary by the divis representative as the report progresses.
 - 21. The scheduling of work is particularly important in connection major rate proceedings where several sections are involved. The Assista Director is responsible for the scheduling of major rate proceedings.
 - When work orders are issued, the section chiefs will be respon for furnishing same to the assigned unit head, who will thereafter be responsible for completion of assignment by scheduled dates. Each section chief may issue written instructions to the assigned unit head as may be required to amplify the work order on the report covering the assignment include therein any special section instructions. Copies of such section memorandum, or forms, will be furnished to the Director, Assistant Direct and division representative.
 - 23. For clarification of terminology the following definitions are forth:
 - a. Cutoff date is the last date of recorded data to be initially considered in the staff report.
 - b. <u>Deadline date</u> is the date upon which the various sections must turn over their completed chapters in draft form to the Research Section for summarization and reproduction.
 - c. <u>Draft review date</u>, normally two weeks after the "deadline date", is the date upon which the unbound mimeographed draft is to be available for review by the staff to eliminate errors and inconsistencies before binding the report.
 - d. <u>Completion date</u> is the date upon which the staff's completed report will be made available to interested parties. This date is normally one week after the "draft review" date.

^{2/} See memo re Preparation of Specific Work Orders for Coordinated Rate Proceeding, dated May 15, 1953, Appendix "B".

m report
section
the the
This
time
mpletion.2

tion with istant

sponsible
e
ection

y be ment to ction irector.

are set

te

`ate

by a state of the bound of Basic Data

To conserve the time of staff engineers, it is essential that the applicant be requested to undertake the assembly of as much of the basic factual data as is practicable, subject to check and verification as necessary by the staff. As soon as practicable after receipt of instructions from the section chief, the unit head assigned to a particular report will assemble a list of basic factual data desired from the applicant.

25. The division representative will review and coordinate the requests of the sections involved, arranging for transmittal of such requests to the utility. A conference with company representatives may be held to clarify and amplify the request, or to revise it to reduce materially the work of the utility where such can be done without detracting from efficacy of staff report.

Requests for information should be made in accordance with the standard practices developed, or to be developed, by each section. An example is that of Standard Practice U-5 entitled, "Preparation of Fixed Capital and Rate Base Chapters of Reports on Major Utility Operations."

This step should be taken as far in advance of the starting date of the staff

30 days, but not less than two or three weeks, in advance of the commencement

study as practicable so that the utility may have the data available when

needed by the staff. Data should be requested from the company normally

of any staff work on the project.

27. Pending development of standard practices by the sections, the following is suggested:

- a. Revenue and expense detail by months and accounts (subaccounts when necessary) on a total and appropriate "per unit" basis should be requested for several past years. Twelve-month moving totals, both in total dollars and in unit costs, for such accounts or groups of accounts as desired should also be requested. The company may be requested to chart graphically these figures if, in the opinion of the engineer, it will facilitate the study.
- b. An analysis of a typical month, with explanation and reference to vouchers to the extent considered justified, should be requested as soon as practicable for each account where it is considered necessary to ascertain the detailed content of the account either for clarification or in connection with support of estimates or adjustments.
- c. Any other detailed information which may be necessary to determine the appropriate adjusted basis for operating revenues and expenses may be requested.

- d. Where possible, the furnishing of forms to be filled in with the desired data will expedite the preparation of data and minimize transcription work.
- 28. For convenience in analysis and filing, the company should be requested to furnish all information on 8½ x 11 sheets (standard 3-hole punch), or sheets folded to that size. After receipt of such data it will be the responsibility of the unit head to verify reported figures, to make control or spot checks for accuracy, and to have such further detail prepared as in his opinion is necessary to obtain reasonable results for the purposes of the proceeding.
 - 29. Investigation of properties in the field by staff members who will testify should be undertaken to the extent required for authoritative testimony. The division representative will coordinate the schedules for such field trips, keeping the number making a field trip for any proceeding to a minimum consistent with the above requirements.

J - GENERAL FORM OF REPORT

- 30. In order to achieve uniformity of appearance in staff reports and to avoid delays and confusion in their reproduction, the "Standard Practice for Preparation of Drafts and Typing of Results of Operation Reports", No. U-10, should be followed as closely as practicable.
- 31. Standard Practice No. U-14, "Standard Practice for Handling Reproduction and Assembly of Coordinated Staff Reports," sets forth the procedure within the Research Section for production of the final assembled report.
- 32. The front cover of each report should show the application or case number or specific work order number. In instances where a work order number is assigned to a formal proceeding, both numbers should be shown. A table of contents, a memorandum setting forth the responsibilities of the respective staff members who participated in the preparation of the report, and an index of charts and tables should precede the report itself.

E. F. McNaughton,
Director, Utilities Division.

Notes as to Pro Forma Adjustments to Actual Operating Results to Obtain Test Periods for Rate-Making Purposes

Service to appeal to the total of the con-

Public utility rates are fixed prospectively, not retroactively. It is customary in California, when testing the reasonableness of utility earnings, to employ adjusted or estimated operating results for an appropriate test period which will properly evaluate the over-all cost of service and enable the Commission to fix rates that may be expected to produce a fair return to the utility for a reasonable future period after they become effective. test period results may be either of two types: (a) pro forma adjusted results, based upon the recorded results for two successive recent representative periods (usually 12 months) but adjusted to reflect for the full period the effect of important changes which have become effective during or since the test period or will definitely become effective in the immediate future; or (b) estimates of operating results for a period extending into the future (usually a calendar year). The pro forma method (a) differs from the future estimate method (b) in that by the pro forma method the near future effect of growth and other factors upon earning level is evaluated by means of the trend of rate of return in successive periods with revenues and expenses adjusted to the current pro forma basis, while a future estimate requires forecasts of revenues, expenses and plant investment as affected by such factors. Where a substantial change in growth characteristics, operating conditions or methods is involved, the pro forma basis should not be used unless careful analysis establishes its applicability.

The purpose of the pro forma adjustments made to actual test period operating results is to provide a test period to measure an average or normal year's operations for fixing rates to become effective at the completion of the investigation. When the pro forma basis is used, the adjustments to revenues and expenses are designed to reflect average temperature and/or water conditions and, on a full-year basis, the revenue effect of fuel oil escalation and the effects of basic changes in such factors as rates, price of purchased electricity, water, fuel oil or gas, wage levels, tax rates, depreciation basis and rates, and other similar adjustments that are normally made to past operating results for rate-making purposes. The pro forma adjustments do not take into account growth in customers, sales, plant

l be
hole
it will
to make
l prepared
purposes

who
itative
as for
occeding

orts and Practice

the

1 or case
ler number
l table
respective
l an

investment, or general volume of business from the levels obtaining during the test period. They do not result in an estimate of earnings for the future but are intended to indicate what the earning level would have been during the test period had current operating conditions and factors been in effect during that entire period. Such adjustments can be divided into two classes.

The first class of adjustment is that which is made to eliminate the effect of nonrecurring items which have affected the test period results or, by some averaging process, to eliminate the effect of abnormalities. The following are examples of this classification:

- Temperature Adjustment Cas sales are affected by temperature variations.
 Because cold or warm weather results in a higher or lower level of use
 than would be expected on the average, it is common practice to adjust
 past actual revenues and cost of gas to reflect 10-year average temperature
 conditions.
- 2. Abnormal Level of Expense Certain classifications of work performed or expense incurred in the test period may be at an unusually low or high level, and if this condition is not representative of a reasonable future period the operating expenses affected by this low or high level of work or expense should be adjusted to reflect a more normal level of activity.
- 3. Exclusions Elimination of costs not recognized for rate-fixing purposes.

The second type of pro forma adjustment made is that which is intended to reflect the most recent known changes in factors affecting the levels of revenues and costs, exclusive of those attributable to growth. Under this second classification fall the following adjustments:

- 1. Fuel Oil Price Variations in the price of fuel oil not only affect the cost of oil purchased, but also affect rates for certain gas and electric services through tariff escalator clauses. As a result, it often is necessary to adjust test period expenses and revenues to reflect the current price of fuel oil. Where gas purchase contracts contain a fuel price escalator clause, the cost of gas must be adjusted likewise.
- 2. General Wage Increases When important changes are made in the general level of pay roll rates it has been common practice to adjust test period operations to reflect a full year's operation under the new pay roll rates.
- 3. Price of Gas When changes definitely occur in the price at which gas is purchased from suppliers, the base period results are correspondingly adjusted.
- 4. Tax Rates When changes definitely occur in tax rates or the basis upon which taxes are computed, the base period results are correspondingly adjusted.

during
the
re been
been in
into two

minate the ults or,
The

ariations.
of use
adjust
temperature

ormed or r high le future of work activity. purposes.

is ig the rth.

ect the electric is the a fuel

eneral t period oll

h gas ndingly

is pondingly be given to any continuing upward or downward trend of rate of return brought about by factors such as increased capital investment not associated with a commensurate increase in net revenue or by factors such as changes in use per customer. Such a trend manifests itself by a difference in the rate of return in successive periods for which the results of operation have all been adjusted to the same pro forma basis. It can be adjusted for by an allowance in the rate of return applied to the test period so that the new rates will yield approximately the intended fair rate of return over a reasonable future period after they become effective.

Thus, for an investigation in the spring of 1952 on the pro forma basis, the over-all mechanics would be, for example, to take the actual years! results for 1950 and 1951, adjust each year to the basis of average temperature or water conditions, present purchase prices of gas, electricity or water, present wage levels and tax rates, present basis of depreciation accrual (but applied to actual capital in each period), adjust individual items of revenue and expense for nonrecurring or abnormal conditions, and determine a rate of return on the rate base applicable to the periods in question. If the resultant rate of return is the same in each of the two periods, then the pro forma test year results for the latest period may be used for rate-fixing purposes without further adjustment. If an upward or downward trend is apparent, then the pro forma test year results may still be used, but consideration should be given to, and allowance made for, the trend in the rate of return. An illustration from Decision No. 43145, dated July 26, 1949, regarding The Pacific Telephone and Telegraph Company's Application No. 29854, is in point:

"In Decision No. 41416 the Commission fixed a return of 5.6%. The record shows that applicant has not earned such a return since the date of the decision. That return, in our opinion, would be ample now were it not for applicant's large construction expenditures and the increase in average unit investment resulting from the substantial additions of high-cost plant. Such expenditures have the effect of gradually reducing the return realized. Under these circumstances, we find that net revenue equivalent to 6%, based on the test period comprising the six months ended June 30, 1949, is sufficient to allow applicant a rate of return for the future of at least 5.6%, which rate of return we hereby find to be fair and reasonable."

April 5, 1952.

<u>Subject: Preparation of Specific Work Orders</u> <u>for Coordinated Rate Proceedings.</u>

11:

- 1. The division representative will originate proposed specific work orders relating to coordinated rate proceedings, using the "Proposed Work Order" form. Ten copies will be prepared and forwarded to the Assistant Director.
- 2. After review by the Assistant Director, two copies of the proposed work order will be transmitted to the Director for his approval.
- 3. Upon approval by the Director of the proposed work order, one copy indicating such approval will be returned to the Assistant Director's office. Thus, one copy of the proposed work order will be retained by the Director's office, and the Assistant Director's office will retain the copy indicating the Director's approval.
- 4. After receiving notice of the Director's approval, the remaining eight copies of the proposed work order will be distributed by the Assistant Director's office as follows:

1 copy - Utilities Finance and Accounts

1 copy - General Section
2 copies - Research Section

2 copies - Valuation Section

2 copies - Operating Section involved

The distribution of these eight copies indicates the general approval of the proposed work order by the Director and is not authorization of the work order.

The Research, Valuation, and operating sections will complete the proposed work order forms by filling in the estimates of personnel requirements, date preparation of request for basic information will be completed, starting date and deadline date. Each section will forward one completed copy to the General Section, retaining the second completed copy. Following receipt of the copies from the three sections, the division representative will prepare a coordinated work order program based on the estimates of the individual sections. Conferences may be held as necessary to obtain satisfactory coordination of section work schedules. Upon approval of the coordinated program by the Assistant Director, the division representative will prepare a stencil of the specific work order and forward it to the Assistant Director for review.

101% "B"

3 356å ...

roposed

tor's

e copy

ining

After review by the Assistant Director, the stencil of the specific work order will be forwarded to the Director for final authorization of the work order, indicated by the Director's written initials over his typed name. The specific work order stencil is then returned to the Assistant Director's office.

7. Upon receipt of the authorized work order stencil from the Director's office, the work order number is assigned and added to the stencil by the Assistant Director's office. Distribution of the completed work order is to be made by the Assistant Director's office as follows:

Director's office 1 copy Assistant Director's office 2 copies 1 copy File Room 2 copies Utilities Finance and Accounts 1 copy General Section 1 copy Division Representative Operating Section involved 4 copies 4 copies Research Section 4 copies Valuation Section Legal (for attorney assigned to application) 1 copy l copy Examiner

On Southern California companies:

1 copy - Director, Southern District

A minimum of 25 copies of the work order should be reproduced.

. of he

te the
quirepleted,
leted
pllowing
pative

of the

of the tative

E. F. McNaughton, Director, Utilities Division.